

**PROSPECTUS SUPPLEMENT NO. 6**  
**(to Prospectus dated June 16, 2021)**



**Hydrofarm Holdings Group, Inc.**  
**3,369,138 Shares of Common stock**

This prospectus supplement supplements the prospectus dated June 16, 2021 (the “Prospectus”), which forms a part of our registration statement on Form S-1 (No. 333-256938). This prospectus supplement is being filed to update and supplement the information in the Prospectus with the information contained in our Quarterly Report on Form 10-Q, filed with the Securities and Exchange Commission on August 13, 2021 (the “Quarterly Report”). Accordingly, we have attached the Quarterly Report to this prospectus supplement.

The Prospectus and this prospectus supplement relates to the offer and sale from time to time of up to 3,369,138 shares of our common stock by the selling stockholders listed on page 26 of the Prospectus. The number of shares offered for sale by the selling stockholders consists of up to 3,369,138 shares of our common stock currently issuable upon the exercise of warrants held by the selling stockholders, which were issued in connection with a private placement of units, each consisting of a share of common stock and a warrant to purchase an additional one-half (1/2) share of common stock, which concluded on October 30, 2018. The shares of our common stock offered hereby are issuable upon the exercise of warrants issued by us in a series of private placement transactions completed prior to the filing of the registration statement containing the Prospectus.

Our common stock is traded on The Nasdaq Global Select Market under the symbol “HYFM.” On August 12, 2021, the closing price of our common stock was \$47.11 per share.

**We are an “emerging growth company” under applicable federal securities laws and will be subject to reduced public company reporting requirements.**

**Investing in our common stock is highly speculative and involves a high degree of risk. See “Risk Factors” beginning on page 21 of the Prospectus to read about factors you should consider before buying shares of our common stock.**

**Neither the Securities and Exchange Commission nor any other regulatory body has approved or disapproved of these securities or passed upon the accuracy or adequacy of the disclosures in the Prospectus. Any representation to the contrary is a criminal offense.**

**The date of this prospectus supplement is August 13, 2021.**

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**UNITED STATES**  
**SECURITIES AND EXCHANGE COMMISSION**  
Washington, D.C. 20549

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**FORM 10-Q**

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(Mark One)

**QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For the quarterly period ended June 30, 2021  
OR

**TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934**

For transition period from        to  
Commission File Number: 001-39773

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**Hydrofarm Holdings Group, Inc.**

(Exact name of registrant as specified in its charter)

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**Delaware**  
(State or other jurisdiction of  
incorporation or organization)

**81-4895761**  
(I.R.S. Employer  
Identification Number)

**270 Canal Road**  
**Fairless Hills, Pennsylvania 19030**  
**(707) 765-9990**

(Address, including zip code, and telephone number, including area code, of registrant's principal executive offices)

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**Securities registered pursuant to Section 12(b) of the Act:**

<u>Title of each class</u>	<u>Trading Symbol</u>	<u>Name of each exchange on which registered</u>
Common Stock, \$0.0001 par value per share	HYFM	The Nasdaq Stock Market LLC

Indicate by check mark whether the Registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the Registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes  No

Indicate by check mark whether the Registrant has submitted electronically every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the Registrant was required to submit such files). Yes  No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company" and "emerging growth company" in Rule 12b-2 of the Exchange Act.

Large accelerated filer   
Non-accelerated filer

Accelerated filer   
Smaller reporting company   
Emerging growth company

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 7(a)(2)(B) of the Securities Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act): Yes  No

As of July 20, 2021, the registrant had 43,926,486 shares of common stock, \$0.0001 par value per share, outstanding.

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## SPECIAL NOTE REGARDING FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995. All statements contained in this Quarterly Report on Form 10-Q other than statements of historical fact, including statements concerning our business strategy and plans, future operating results and financial position, as well as our objectives and expectations for our future operations, are forward-looking statements.

In some cases, you can identify forward-looking statements by such terminology as “believe,” “may,” “will,” “potentially,” “estimate,” “continue,” “anticipate,” “intend,” “could,” “would,” “project,” “plan,” “expect” and similar expressions that convey uncertainty of future events or outcomes, although not all forward-looking statements contain these words. Forward-looking statements include, but are not limited to, statements about:

- general economic and financial conditions, specifically in the U.S. and Canada;
- the adverse effects of public health epidemics, including the recent COVID-19 outbreak, on our business, results of operations and financial condition;
- federal and state legislation and regulations pertaining to the use and cultivation of cannabis in the U.S., and such laws and regulations in Canada;
- the costs of being a public company;
- our ability to keep pace with technological advances;
- our ability to successfully identify appropriate acquisition targets, successfully acquire identified targets or successfully integrate the business of acquired companies;
- the success of our marketing activities;
- a disruption or breach of our information technology systems;
- our current level of indebtedness;
- our dependence on third parties;
- the performance of third parties on which we depend;
- the fluctuation in the prices of the products we distribute;
- competitive industry pressures;
- the consolidation of our industry;
- compliance with environmental, health and safety laws;
- our ability to protect and defend against litigation, including claims related to intellectual property and proprietary rights;
- product shortages and relationships with key suppliers;
- our ability to attract key employees;
- the volatility of the price of our common stock;
- the marketability of our common stock; and
- other risks and uncertainties, including those listed in “Risk Factors.”

We have based these forward-looking statements largely on our current expectations and projections about future events and trends that we believe may affect our business, financial condition, results of operations, prospects, and financial needs. These forward-looking statements speak only as of the date of this Quarterly Report on Form 10-Q and are subject to a number of risks, uncertainties and assumptions described in the section titled “Risk Factors” and elsewhere in this Quarterly Report on Form 10-Q. Because forward-looking statements are inherently subject to risks and uncertainties, some of which cannot be predicted or quantified, you should not rely on these forward-looking statements as predictions of future events. The events and circumstances reflected in our forward-looking statements may not be achieved or occur and actual results could differ materially from those projected in the forward-looking statements. We disclaim any intention or obligation to publicly update or revise any forward-looking statements for any reason or to conform such statements to actual results or revised expectations, except as required by law.

**PART I - FINANCIAL INFORMATION**
**ITEM 1. FINANCIAL STATEMENTS**
**Hydrofarm Holdings Group, Inc.**
**CONDENSED CONSOLIDATED BALANCE SHEETS (UNAUDITED)**

(In thousands, except share and per share amounts)

	June 30, 2021	December 31, 2020
<b>Assets</b>		
Current assets:		
Cash and cash equivalents	\$ 193,590	\$ 75,178
Restricted cash	1,777	1,777
Accounts receivable, net	33,637	21,626
Inventories	121,497	88,618
Notes receivable	306	3,151
Prepaid expenses and other current assets	10,335	9,567
<b>Total current assets</b>	<b>361,142</b>	<b>199,917</b>
Property and equipment, net	6,187	3,988
Operating lease right-of-use assets	28,994	18,289
Goodwill	147,032	—
Intangible assets, net	107,312	52,421
Other assets	5,106	1,180
<b>Total assets</b>	<b>\$ 655,773</b>	<b>\$ 275,795</b>
<b>Liabilities, convertible preferred stock and stockholders' equity</b>		
Current liabilities:		
Accounts payable	\$ 33,781	\$ 22,638
Accrued expenses and other current liabilities	28,401	21,615
Current portion of lease liabilities	5,305	3,701
Current portion of long-term debt	1,146	746
<b>Total current liabilities</b>	<b>68,633</b>	<b>48,700</b>
Long-term lease liabilities	24,342	15,320
Long-term debt	555	290
Other long-term liabilities	82	567
<b>Total liabilities</b>	<b>93,612</b>	<b>64,877</b>
<b>Commitments and contingencies (Note 12)</b>		
<b>Convertible preferred stock (\$0.0001 par value; 50,000,000 shares authorized; 0 shares issued and outstanding at June 30, 2021 and December 31, 2020)</b>	—	—
<b>Stockholders' equity</b>		
Common stock (\$0.0001 par value; 300,000,000 shares authorized; 41,296,585 and 33,499,953 shares issued and outstanding at June 30, 2021 and December 31, 2020, respectively)	4	3
Additional paid-in capital	707,690	364,248
Accumulated other comprehensive income	1,202	599
Accumulated deficit	(146,735)	(153,932)
<b>Total stockholders' equity</b>	<b>562,161</b>	<b>210,918</b>
<b>Total liabilities, convertible preferred stock and stockholders' equity</b>	<b>\$ 655,773</b>	<b>\$ 275,795</b>

The accompanying notes are an integral part of the condensed consolidated financial statements.

**Hydrofarm Holdings Group, Inc.**

**CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS (UNAUDITED)**

(In thousands, except share and per share amounts)

	Three months ended June 30,		Six months ended June 30,	
	2021	2020	2021	2020
Net sales	\$ 133,800	\$ 91,208	\$ 245,189	\$ 158,105
Cost of goods sold	104,210	73,333	192,376	128,666
<b>Gross profit</b>	<b>29,590</b>	<b>17,875</b>	<b>52,813</b>	<b>29,439</b>
Operating expenses:				
Selling, general and administrative	27,258	12,838	44,084	24,560
Impairment, restructuring and other	1	83	16	92
<b>Income from operations</b>	<b>2,331</b>	<b>4,954</b>	<b>8,713</b>	<b>4,787</b>
Interest expense	(54)	(2,506)	(144)	(5,309)
Loss on debt extinguishment	—	—	(680)	—
Other income, net	43	305	127	326
<b>Income (loss) before tax</b>	<b>2,320</b>	<b>2,753</b>	<b>8,016</b>	<b>(196)</b>
Income tax expense	(63)	(186)	(819)	(330)
<b>Net income (loss)</b>	<b>2,257</b>	<b>2,567</b>	<b>7,197</b>	<b>(526)</b>
Cumulative dividends allocated to Series A Convertible Preferred Stock	—	(674)	—	(1,308)
<b>Net income (loss) attributable to common stockholders</b>	<b>\$ 2,257</b>	<b>\$ 1,893</b>	<b>\$ 7,197</b>	<b>\$ (1,834)</b>
Net income (loss) per share attributable to common stockholders:				
Basic	\$ 0.06	\$ 0.08	\$ 0.20	\$ (0.09)
Diluted	\$ 0.05	\$ 0.08	\$ 0.18	\$ (0.09)
Weighted-average shares of common stock outstanding:				
Basic	37,862,417	20,688,439	35,792,374	20,688,439
Diluted	42,044,929	20,877,167	40,523,686	20,688,439

The accompanying notes are an integral part of the condensed consolidated financial statements.

**Hydrofarm Holdings Group, Inc.****CONDENSED CONSOLIDATED STATEMENTS OF COMPREHENSIVE INCOME (LOSS) (UNAUDITED)**

(In thousands)

	Three months ended June 30,		Six months ended June 30,	
	2021	2020	2021	2020
<b>Net income (loss)</b>	2,257	2,567	\$ 7,197	\$ (526)
<b>Other comprehensive income (loss):</b>				
Foreign currency translation gain (loss)	380	648	603	(635)
<b>Total comprehensive income (loss)</b>	<u>\$ 2,637</u>	<u>\$ 3,215</u>	<u>\$ 7,800</u>	<u>\$ (1,161)</u>

The accompanying notes are an integral part of the condensed consolidated financial statements.

## Hydrofarm Holdings Group, Inc.

### CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN CONVERTIBLE PREFERRED STOCK AND STOCKHOLDERS' EQUITY (UNAUDITED)

(In thousands, except for share amounts)

	Convertible Preferred Stock		Common Stock		Additional Paid-In Capital	Accumulated Other Comprehensive (Loss) Income	Accumulated Deficit	Total Stockholders' Equity
	Shares	Amount	Shares	Amount				
<b>Balance, March 31, 2020</b>	7,725,045	\$ 26,228	20,688,439	\$ 2	\$ 155,579	\$ (1,427)	\$ (149,752)	\$ 4,402
Stock-based compensation expense	—	—	—	—	131	—	—	131
Series A Convertible Preferred Stock cumulative dividend	—	674	—	—	(674)	—	—	(674)
Net income	—	—	—	—	—	—	2,567	2,567
Foreign currency translation gain	—	—	—	—	—	648	—	648
<b>Balance, June 30, 2020</b>	7,725,045	\$ 26,902	20,688,439	\$ 2	\$ 155,036	\$ (779)	\$ (147,185)	\$ 7,074
<b>Balance, March 31, 2021</b>	—	\$ —	33,970,364	\$ 3	\$ 360,015	\$ 822	\$ (148,992)	\$ 211,848
Common stock issued upon exercise of options	—	—	69,675	—	587	—	—	587
Issuance of common stock for vesting of restricted stock units	—	—	151,423	—	—	—	—	—
Shares repurchased for withholding tax on restricted stock units	—	—	(58,300)	—	(3,315)	—	—	(3,315)
Issuance of common stock under cashless warrant exercise	—	—	29,087	—	—	—	—	—
Issuance of common stock under investor warrant exercise	—	—	1,351,530	—	22,787	—	—	22,787
Issuance of common stock in connection with follow-on public offering, net of offering costs of \$16,303	—	—	5,526,861	1	309,781	—	—	309,782
Issuance of common stock in connection with business combination	—	—	255,945	—	16,736	—	—	16,736
Stock-based compensation expense	—	—	—	—	1,099	—	—	1,099
Net income	—	—	—	—	—	—	2,257	2,257
Foreign currency translation gain	—	—	—	—	—	380	—	380
<b>Balance, June 30, 2021</b>	—	\$ —	41,296,585	\$ 4	\$ 707,690	\$ 1,202	\$ (146,735)	\$ 562,161

The accompanying notes are an integral part of the condensed consolidated financial statements.



## Hydrofarm Holdings Group, Inc.

### CONDENSED CONSOLIDATED STATEMENTS OF CHANGES IN CONVERTIBLE PREFERRED STOCK AND STOCKHOLDERS' EQUITY (UNAUDITED)

(In thousands, except for share amounts)

	Convertible Preferred Stock		Common Stock		Additional Paid-In Capital	Accumulated Other Comprehensive (Loss) Income	Accumulated Deficit	Total Stockholders' Equity
	Shares	Amount	Shares	Amount				
<b>Balance, January 1, 2020</b>	7,007,429	\$ 21,802	20,688,439	\$ 2	\$ 156,179	\$ (144)	\$ (146,659)	\$ 9,378
Proceeds from issuance of Series A Convertible Preferred Stock, net of issuance costs of \$169	717,616	2,342	—	—	—	—	—	—
Collection of receivable for issuance of Series A Convertible Preferred Stock	—	1,450	—	—	—	—	—	—
Stock-based compensation expense	—	—	—	—	165	—	—	165
Series A Convertible Preferred Stock cumulative dividend	—	1,308	—	—	(1,308)	—	—	(1,308)
Net loss	—	—	—	—	—	—	(526)	(526)
Foreign currency translation loss	—	—	—	—	—	(635)	—	(635)
<b>Balance, June 30, 2020</b>	<u>7,725,045</u>	<u>\$ 26,902</u>	<u>20,688,439</u>	<u>\$ 2</u>	<u>\$ 155,036</u>	<u>\$ (779)</u>	<u>\$ (147,185)</u>	<u>\$ 7,074</u>
<b>Balance, January 1, 2021</b>	—	\$ —	33,499,953	\$ 3	\$ 364,248	\$ 599	\$ (153,932)	\$ 210,918
Common stock issued upon exercise of options	—	—	101,947	—	859	—	—	859
Issuance of common stock for vesting of restricted stock units	—	—	365,747	—	—	—	—	—
Shares repurchased for withholding tax on restricted stock units	—	—	(146,660)	—	(8,821)	—	—	(8,821)
Issuance of common stock under cashless warrant exercise	—	—	341,262	—	—	—	—	—
Issuance of common stock under investor warrant exercise	—	—	1,351,530	—	22,787	—	—	22,787
Issuance of common stock in connection with follow-on public offering, net of offering costs of \$16,303	—	—	5,526,861	1	309,781	—	—	309,782
Issuance of common stock in connection with business combination	—	—	255,945	—	16,736	—	—	16,736
Stock-based compensation expense	—	—	—	—	2,100	—	—	2,100
Net income	—	—	—	—	—	—	7,197	7,197
Foreign currency translation gain	—	—	—	—	—	603	—	603
<b>Balance, June 30, 2021</b>	<u>—</u>	<u>\$ —</u>	<u>41,296,585</u>	<u>\$ 4</u>	<u>\$ 707,690</u>	<u>\$ 1,202</u>	<u>\$ (146,735)</u>	<u>\$ 562,161</u>

The accompanying notes are an integral part of the condensed consolidated financial statements.

## Hydrofarm Holdings Group, Inc.

### CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS (UNAUDITED)

(In thousands)

	Six months ended June 30,	
	2021	2020
<b>Operating activities</b>		
Net income (loss)	\$ 7,197	\$ (526)
Adjustments to reconcile net income (loss) to net cash used in operating activities:		
Depreciation and amortization	3,778	3,662
Stock-based compensation expense	2,100	165
Non-cash operating lease expense	2,071	1,751
Other	1,287	(20)
Changes in assets and liabilities:		
Accounts receivable	(5,055)	(10,115)
Inventories	(27,293)	(4,943)
Prepaid expenses and other current assets	(323)	(2,263)
Other assets	(1,025)	34
Accounts payable	8,220	8,118
Accrued expenses and other current liabilities	10,403	4,730
Lease liabilities	(1,851)	(1,474)
Other long-term liabilities	(10)	(515)
<b>Net cash used in operating activities</b>	<b>(501)</b>	<b>(1,396)</b>
<b>Investing activities</b>		
Business Combinations, net of cash, cash equivalents and restricted cash acquired	(195,816)	—
Purchases of property and equipment	(691)	(308)
Proceeds from notes receivable	—	2,000
Other	(100)	20
<b>Net cash (used in) provided by investing activities</b>	<b>(196,607)</b>	<b>1,712</b>
<b>Financing activities</b>		
Proceeds from issuance of common stock upon follow-on public offering, net of offering costs	309,798	—
Proceeds from exercises of investor warrants	20,295	—
Payment of withholding tax related to restricted stock units	(14,910)	—
Proceeds from issuance of Series A Convertible Preferred Stock, net of issuance costs	—	3,792
Borrowings from PPP Loan	—	3,274
Borrowings under revolving credit facilities	69,923	119,911
Repayments of revolving credit facilities	(69,716)	(126,314)
Other	57	(320)
<b>Net cash provided by financing activities</b>	<b>315,447</b>	<b>343</b>
Effect of exchange rate changes on cash, cash equivalents and restricted cash	73	(64)
<b>Net increase in cash, cash equivalents and restricted cash</b>	<b>118,412</b>	<b>595</b>
Cash, cash equivalents and restricted cash at beginning of period	76,955	32,857
<b>Cash, cash equivalents and restricted cash at end of period</b>	<b>\$ 195,367</b>	<b>\$ 33,452</b>

The accompanying notes are an integral part of the condensed consolidated financial statements.

**Hydrofarm Holdings Group, Inc.**  
**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**  
**(dollars in thousands, except share and per share amounts)**

**1. DESCRIPTION OF THE BUSINESS**

***Description of the business***

Hydrofarm Holdings Group, Inc. and its subsidiaries (collectively, the “Company”) was formed in May 2017 under the laws of the state of Delaware to acquire and continue the business of Hydrofarm, LLC established in 1977. The Company is a leading distributor and manufacturer of controlled environment agriculture (“CEA”, principally hydroponics) equipment and supplies, including a broad portfolio of proprietary branded products. Products offered include agricultural lighting devices, indoor climate control equipment, hydroponics and nutrients, and plant additives used to grow, farm and cultivate cannabis, flowers, fruits, plants, vegetables, grains and herbs in controlled environment settings that allow end users to control key farming variables including temperature, humidity, CO<sub>2</sub>, light intensity and color, nutrient concentration and pH.

***Follow-on public offering***

On May 3, 2021, the Company closed its follow-on public offering (“follow-on offering”) under a registration statement effective April 28, 2021, in which it issued and sold 5,526,861 shares of its common stock, including the full exercise by the underwriters of its option to purchase 720,894 additional shares of common stock. The public offering price was \$59.00 per share. The Company received net proceeds of approximately \$309.8 million from the follow-on offering after deducting underwriting discounts and commissions and offering expenses.

***Initial public offering***

On December 14, 2020, the Company closed its initial public offering (“IPO”) under a registration statement effective December 9, 2020, in which it issued and sold 9,966,667 shares of its common stock, including the full exercise by the underwriters of its option to purchase 1,300,000 additional shares of common stock. The public offering price was \$20.00 per share. The Company received net proceeds of approximately \$182.3 million from the IPO after deducting underwriting discounts and commissions and offering expenses.

**2. BASIS OF PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES**

***Basis of presentation***

The condensed consolidated financial statements include the accounts of the Company and its wholly owned subsidiaries and have been prepared in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP”) and the requirements of the U.S. Securities and Exchange Commission (“SEC”) for interim financial reporting. As permitted under those rules, certain footnotes or other financial information that are normally required by U.S. GAAP can be condensed or omitted. These condensed consolidated financial statements have been prepared on the same basis as the Company's annual consolidated financial statements and, in the opinion of management, reflect all adjustments, consisting only of normal recurring adjustments, which are necessary for the fair statement of the Company's financial information. These interim results are not necessarily indicative of the results to be expected for the fiscal year ending December 31, 2021, or for any other interim period or for any other future year. All intercompany balances and transactions have been eliminated in consolidation.

The condensed consolidated balance sheet as of December 31, 2020 has been derived from the audited consolidated financial statements of the Company, which is included in the Company's Annual Report on Form 10-K (“2020 Annual Report”). These condensed consolidated financial statements should be read in conjunction with the Company's audited consolidated financial statements and the notes thereto included in the 2020 Annual Report.

**Hydrofarm Holdings Group, Inc.**  
**NOTES TO THE CONDENSED CONSOLIDATED FINANCIAL STATEMENTS**  
**(Unaudited)**  
**(dollars in thousands, except share and per share amounts)**

***Use of estimates***

The preparation of condensed consolidated financial statements in conformity with U.S. GAAP requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities as of the date of the condensed consolidated financial statements and the reported amounts of revenues and expenses during the reporting period. Estimates are based on historical experience and on various other assumptions that are believed to be reasonable under the circumstances. Significant estimates include provisions for sales returns, rebates and claims from customers, realization of accounts receivable and inventories, fair value of assets acquired and liabilities assumed for business combinations, valuation of intangible assets and goodwill, incremental borrowing rate applied in lease accounting, valuation of stock, valuation of stock-based compensation, recognition of deferred income taxes, recognition of liabilities related to commitments and contingencies and valuation allowances. Actual results may differ from these estimates. On an ongoing basis, the Company reviews its estimates to ensure that these estimates appropriately reflect changes in its business or new information available.

***Business Combinations***

Acquisitions of businesses are accounted for using the acquisition method. The consideration transferred in a business combination is measured at fair value, which is calculated as the sum of the acquisition date fair values of the assets transferred, liabilities incurred to the former owners of the acquiree and the equity interests issued in exchange for control of the acquiree. Acquisition related costs are recognized in net income (loss) as incurred.

When the consideration transferred in a business combination includes assets or liabilities resulting from a contingent consideration arrangement, the contingent consideration is measured at its acquisition date fair value and included as part of the consideration transferred in a business combination. Contingent consideration is established for business acquisitions where the Company has the obligation to transfer additional assets or equity interests to the former owners if specified future events occur or conditions are met. Contingent consideration is classified as a liability when the obligation requires settlement in cash or other assets and is classified as equity when the obligation requires settlement in the Company's own equity instruments. Changes in the fair value of the contingent consideration that qualify as measurement period adjustments are adjusted retrospectively, with a corresponding adjustment to goodwill. Measurement period adjustments are adjustments that arise from additional information obtained during the measurement period (which cannot exceed one year from the acquisition date) about facts and circumstances that existed at the acquisition date. All other subsequent changes in the fair value of contingent consideration classified as an asset or liability are included in net income (loss) in the period. Changes in the fair value of contingent consideration classified as equity are not recognized.

For a given acquisition, the Company may identify certain pre-acquisition contingencies as of the acquisition date and may extend its review and evaluation of these pre-acquisition contingencies throughout the measurement period in order to obtain sufficient information to assess these contingencies as part of acquisition accounting, as applicable.

Goodwill is measured as the excess of the sum of the consideration transferred, the amount of any non-controlling interests in the acquiree, and the fair value of the acquirer's previously held equity interest in the acquiree (if any) over the net of the acquisition-date fair value amounts of the identifiable assets acquired and the liabilities assumed.

If the initial accounting for a business combination is incomplete by the end of the reporting period in which the combination occurs, the Company reports provisional amounts for the items for which the accounting is incomplete. Those provisional amounts are adjusted during the measurement period, or additional assets or liabilities are recognized, to reflect new information obtained about facts and circumstances that existed at the acquisition date that, if known, would have affected the amounts recognized at that time. Upon conclusion of the measurement period or final determination of the values of assets acquired or liabilities assumed, whichever comes first, any subsequent adjustments are recorded to net income (loss).

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**Segment and entity-wide information**

*Segment information*

The Company's chief operating decision maker ("CODM") is the chief executive officer ("CEO") who reviews financial information for the purposes of making operating decisions, assessing financial performance and allocating resources.

The business is organized as two operating segments, the U.S. and Canada, which meet the criteria for aggregation, and the Company has elected to present them as one reportable segment, which is the distribution and manufacture of CEA equipment and supplies. Aggregation is based on similarities which include the nature of its products, production or acquisition of inventory, customer base, fulfillment and distribution and economic characteristics.

Since the Company operates as one reportable segment, all required segment financial information is found in the condensed consolidated financial statements and footnotes with entity-wide disclosures presented below.

*Entity-wide information*

Sales to external customers and property and equipment, net in the United States and Canada, determined by the location of the subsidiaries, were as follows:

	Three months ended June 30,		Six months ended June 30,	
	2021	2020	2021	2020
United States	\$ 111,356	\$ 75,787	\$ 202,028	\$ 129,291
Canada	23,832	16,283	46,096	30,385
Intersegment eliminations	(1,388)	(862)	(2,935)	(1,571)
<b>Total consolidated net sales</b>	<b>\$ 133,800</b>	<b>\$ 91,208</b>	<b>\$ 245,189</b>	<b>\$ 158,105</b>
			June 30, 2021	December 31, 2020
United States			\$ 5,539	\$ 3,272
Canada			648	716
<b>Total property and equipment, net</b>			<b>\$ 6,187</b>	<b>\$ 3,988</b>

All of the products sold by the Company are similar and classified as CEA equipment and supplies. The Company's underlying accounting records currently do not support presentation of disaggregated net sales and any attempt to report them would be impracticable.

**Cash, cash equivalents and restricted cash**

The following table provides a reconciliation of cash, cash equivalents and restricted cash reported within the condensed consolidated balance sheets to the consolidated statements of cash flows.

	June 30, 2021	December 31, 2020
Cash and cash equivalents	\$ 193,590	\$ 75,178
Restricted cash	1,777	1,777
<b>Cash and cash equivalents, and restricted cash</b>	<b>\$ 195,367</b>	<b>\$ 76,955</b>

Cash and cash equivalents and restricted cash as of June 30, 2020 were \$31,827 and \$1,625, respectively, for total cash, cash equivalents and restricted cash as of June 30, 2020 of \$33,452.

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**Revenue recognition**

The Company follows Financial Accounting Standards Board (“FASB”) Accounting Standards Codification (“ASC”) 606, *Revenue from Contracts with Customers* (“ASC 606”) which requires that revenue recognized from contracts with customers be disaggregated into categories that depict how the nature, amount, timing and uncertainty of revenue and cash flows are affected by economic factors. The Company has determined that revenue is generated from one category, which is the distribution and manufacture of controlled environment agriculture equipment and supplies. Inventory is maintained in regional distribution centers. Payment terms are primarily at the point of sale or due within thirty days.

The amount billed to customers for shipping and handling costs included in net sales was \$1,683 and \$2,928 during the three and six months ended June 30, 2021, respectively, and \$1,588 and \$2,344 during the three and six months ended June 30, 2020, respectively. Shipping and handling costs that occur before the customer obtains control of the goods are deemed to be fulfillment activities and are accounted for as fulfillment costs included in cost of goods sold under the practical expedient provisions of ASC 606. Deferred revenues are not material. The Company does not receive noncash consideration for the sale of goods. There are no significant financing components. Excluded from revenue are any taxes assessed by governmental authorities, including value-added and other sales-related taxes that are imposed on and concurrent with revenue-generating activities under the practical expedient provisions.

**Income taxes—interim tax provision**

The income tax provision is calculated for an interim period by distinguishing between elements recognized in the income tax provision through applying an estimated annual effective tax rate (the “ETR”) to a measure of year-to-date operating results referred to as “ordinary income (or loss),” and discretely recognizing specific events referred to as “discrete items” as they occur. The income tax provision or benefit for each interim period is the difference between the year-to-date amount for the current period and the year-to-date amount for the prior period. Under FASB ASC 740-270-30-36, entities subject to income taxes in multiple jurisdictions should apply one overall ETR instead of separate ETRs for each jurisdiction when calculating the interim-period income tax or benefit related to consolidated ordinary income (or loss) for the year-to-date interim period, except in certain circumstances.

The Company’s effective tax rates for the six months ended June 30, 2021 and 2020 differ from the federal statutory rate of 21% principally as a result of reducing valuation allowances on the Company’s deferred tax assets related to net operating loss carryforward.

**Fair value**

Fair value is the price that would be received to sell an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. The Company has applied the framework for measuring fair value which requires a fair value hierarchy to be applied to all fair value measurements. All financial instruments recognized at fair value are classified into one of three levels in the fair value hierarchy as follows:

Level 1 — Valuation based on quoted prices (unadjusted) observed in active markets for identical assets or liabilities.

Level 2 — Valuation techniques based on inputs that are quoted prices of similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not in active markets; inputs other than quoted prices used in a valuation model that are observable for that instrument; and inputs that are derived from or, corroborated by, observable market data by correlation or other means.

Level 3 — Valuation techniques with significant unobservable market inputs.

The carrying values of cash and cash equivalents, restricted cash, accounts receivable, accounts payable, accrued and other current liabilities approximate their fair value due to their short-term maturities using level 2 inputs. The fair value of contingent consideration is classified within level 3 of the fair value hierarchy (See discussion of contingent consideration in Note 3, *Business Combinations*).

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***Recently issued accounting pronouncements***

*Adopted in 2021*

In October 2020, the FASB issued Accounting Standards Update ("ASU") No. 2020-10, *Codification Improvements*. The amendments improve the codification by having all disclosure-related guidance available in the disclosure sections of the codification. Prior to this ASU, various disclosure requirements or options to present information on the face of the financial statements or as a note to the financial statements were not included in the appropriate disclosure sections of the codification. The codification improvements also contain various other minor amendments to the codification that are not expected to have a significant effect on current accounting practice. The amendments are effective for annual periods beginning after December 15, 2020 and early adoption is permitted. The Company early adopted the standard effective January 1, 2021 with no impact on the condensed consolidated financial statements.

In August 2020, the FASB issued ASU No. 2020-06, *Debt with Conversion and Other Options (Subtopic 470-20) and Derivatives and Hedging-Contracts in Entity's Own Equity*. This ASU simplifies the accounting for certain financial instruments with characteristics of liabilities and equity, including convertible instruments and contracts on an entity's own equity. This ASU is part of the FASB's simplification initiative, which aims to reduce unnecessary complexity in U.S. GAAP. The amendments are effective for fiscal years beginning after December 15, 2021, and early adoption is permitted. The Company early adopted the standard effective January 1, 2021 with no impact on the condensed consolidated financial statements.

*Accounting standards not yet effective*

In June 2016, the FASB issued ASU No. 2016-13, *Financial Instruments—Credit Losses: Measurement of Credit Losses on Financial Instruments (Topic 326)*, with additional amendments issued subsequently. Topic 326 changes the impairment model for most financial assets. The new model uses a forward-looking expected loss method, which will generally result in earlier recognition of allowances for losses. Topic 326 is effective for fiscal years beginning after December 15, 2022, including interim periods within those fiscal years. Early adoption is permitted. The Company is currently evaluating the impact the adoption of Topic 326 will have on its condensed consolidated financial statements.

**3. BUSINESS COMBINATIONS**

***Heavy 16 Acquisition***

On May 3, 2021, the Company acquired 100% of the issued and outstanding membership interests of Field 16, LLC ("Heavy 16"), a leading manufacturer and supplier of branded plant nutritional products. As a result of the acquisition, the Company is broadening its proprietary branded offering into the plant nutrients category complementing other product offerings. The acquisition fair value of the consideration transferred for Heavy 16 was \$77,855, consisting of \$60,775 in cash, \$16,736 of the Company's common stock and \$344 contingent consideration. The fair value of the common stock issued was determined based on the closing market price of the Company's common stock on the acquisition date. The financial results of Heavy 16 are included in the U.S. operating segment since the acquisition date.

Pursuant to the purchase agreement, the Company may pay up to an additional \$2,500 of contingent consideration based on \$200 for each \$1,000 above a \$21,000 threshold for net sales in calendar year 2021. As a result, the Company recorded a liability for contingent consideration at its estimated fair value of \$344 as of the acquisition date in the condensed consolidated balance sheets. The contingent consideration was estimated using a Black-Scholes valuation model, which utilized Level 3 inputs as defined in ASC 820 - *Fair Value Measurements*, including estimated financial forecasts. The key assumptions in applying the valuation model were as follows: a 10% required revenue metric risk premium and 0.33% discount periods. The contingent consideration was divided into thirteen standalone option calculations and utilized the same expected value of revenue which was calculated by discounting forecasted sales, by the revenue return metric, and adding year-to-date net sales.

The contingent consideration is remeasured to fair value at each reporting date until the contingency is resolved with changes in fair value being recognized within selling, general and administrative expense in the condensed consolidated statements of operations. As of June 30, 2021, the related contingent consideration was \$604.

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The following table sets forth the components and the preliminary allocation of the purchase price for the Company's acquisition of Heavy 16:

<b>Components of Purchase Price:</b>	<b>Amount</b>
Cash	\$ 60,775
Common stock	16,736
Contingent consideration	344
<b>Total purchase price</b>	<b>\$ 77,855</b>
<b>Acquisition-related costs</b>	<b>\$ 2,865</b>
<b>Allocation of Purchase Price:</b>	
<b>Identifiable assets (liabilities)</b>	
Accounts receivable, net	\$ 510
Inventories	1,451
Prepaid expenses and other current assets	34
Property and equipment, net	1,078
Operating lease right-of-use assets	1,088
Other assets	25
Accounts payable	(1,055)
Accrued expenses and other current liabilities	(226)
Current portion of lease liabilities	(274)
Long-term lease liabilities	(868)
<b>Net identifiable assets</b>	<b>1,763</b>
<b>Identifiable intangible assets</b>	
Backlog	200
Customer relationships	5,100
Trademarks and trade names	18,500
Technology and formulations & recipes	33,600
<b>Total identifiable intangible assets</b>	<b>57,400</b>
<b>Goodwill</b>	<b>18,692</b>
<b>Total purchase price allocation</b>	<b>\$ 77,855</b>

Goodwill arose on the acquisition of Heavy 16 because the consideration paid for the combination effectively included amounts in relation to the benefit of expected synergies, revenue growth, future market development and the assembled workforce. These benefits are not recognized separately from goodwill and they do not meet the recognition criteria for identifiable intangible assets. The amount of goodwill is fully deductible for tax purposes.

The customer relationships and technology and formulation & recipes were assigned estimated useful lives of 18 years. The trademarks and trade names are considered to have indefinite useful lives and will be tested for impairment annually and more frequently if events or changes in circumstances indicate that it is more likely than not that assets are impaired. Amounts recognized as of the acquisition date are provisional and subject to change within the measurement period as the Company's fair value assessments are finalized.



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**House & Garden Acquisition**

On June 1, 2021, the Company acquired 100% of the issued and outstanding shares of capital stock of House & Garden, Inc. (“HG”), Humboldt Wholesale, Inc. (“HW”), Allied Imports & Logistics, Inc. (“Allied”), South Coast Horticultural Supply, Inc. (“SC” and, together with HG, HW and Allied, the “H&G Entities”), a manufacturer and distributor of premium grade plant nutrients and fertilizers to domestic and various international markets. As a result of the acquisition, the Company is further broadening its proprietary branded offering into the plant nutrients category complementing other product offerings. The acquisition date fair value of the consideration transferred for the H&G Entities was \$135,041 in cash. The financial results of the H&G Entities are included in the U.S. operating segment since the acquisition date.

The following table sets forth the components and the preliminary allocation of the purchase price for the Company’s acquisition of the H&G Entities:

<b>Component of Purchase Price:</b>	<b>Amount</b>
Cash	\$ 135,041
<b>Total purchase price</b>	<b>\$ 135,041</b>
<b>Acquisition-related costs</b>	<b>\$ 4,509</b>
<b>Allocation of Purchase Price:</b>	
<b>Identifiable assets (liabilities)</b>	
Accounts receivable, net	\$ 3,308
Inventories	4,153
Prepaid expenses and other current assets	493
Property and equipment, net	358
Operating lease right-of-use assets	1,921
Other assets	217
Accounts payable	(1,320)
Accrued expenses and other current liabilities	(481)
Current portion of lease liabilities	(447)
Long-term lease liabilities	(1,501)
<b>Net identifiable assets</b>	<b>6,701</b>
<b>Goodwill</b>	<b>128,340</b>
<b>Total purchase price allocation</b>	<b>\$ 135,041</b>

The Company is in the process of obtaining third-party valuations of certain intangible assets; thus, the provisional measurement of goodwill is subject to change. The amount of goodwill is not deductible for tax purposes.

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***Supplemental Disclosure Of Financial Results***

The following represents the condensed consolidated statements of operations as if the acquisitions had been included in the consolidated results of the Company for the entire periods presented below. Management considers these estimates to represent an approximate measure of the performance of the combined Company.

	Three months ended June 30,		Six months ended June 30,	
	2021	2020	2021	2020
Net sales	\$ 144,982	\$ 105,667	\$ 274,071	\$ 184,411
Net income	\$ 14,793	\$ 8,033	\$ 28,775	\$ (1,181)

These amounts have been calculated after applying the Company's accounting policies and adjusting the results of the acquisitions to reflect the additional amortization of intangibles and the purchase price adjustments as if they had been applied on January 1, 2020. The supplemental net income for the three and six months ended June 30, 2021 were adjusted to exclude the acquisition-related costs incurred in connection with the acquisitions. Accordingly, the 2020 supplemental net income was adjusted to include these charges. For the tax effects of the net income adjustments, the Company factored in its net operating loss carryforwards.

Since the acquisition date, the estimated net sales and net income of these acquisitions for the three and six months ended June 30, 2021 are \$9 million and \$4 million, respectively. The Company is in the process of vertically integrating the operations of these acquisitions into Hydrofarm, LLC and its existing functions (e.g., sales, supply chain, marketing, etc.). Accordingly, the net sales and net income of these acquisitions represent an approximation.

***Aurora Acquisition***

On July 1, 2021, the Company completed the acquisition of 100% of the issued and outstanding membership interests of Gotham Properties LLC ("Gotham Properties"), Aurora Innovations Inc. ("Aurora Innovations"), Aurora International, Inc. ("Aurora International" and, together with Gotham Properties and Aurora Innovations, "Aurora"), a manufacturer of plant fertility product lines free from harmful chemical residues and pesticides. The total purchase price was up to \$161 million, consisting of \$135 million in cash and \$26 million of the Company's common stock, subject to customary adjustments at closing for cash, working capital, transaction expenses and indebtedness of Aurora. The purchase price excludes a potential earn out payment estimated at approximately \$21 million based on achievement of certain performance metrics.

***Greenstar/Grotek Acquisition***

On August 3, 2021, the Company closed the acquisition of 100% of the issued and outstanding shares of Greenstar Plant Products Inc., ("Greenstar"), a manufacturer of premium horticultural products and solutions for global, domestic and commercial use since 1998. The Company paid a purchase price of approximately \$83 million in cash subject to customary adjustments at closing for cash, working capital, transaction expenses and indebtedness of Greenstar.

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**4. GOODWILL AND INTANGIBLE ASSETS, NET**

As of June 30, 2021, the Company completed the acquisitions of all of the assets of Heavy 16 and the H&G Entities. The acquisitions were accounted for as a business combination, resulting in recognition of \$147,032 in goodwill and \$57,400 in intangible assets (See Note 3 - *Business Combinations*).

***Goodwill***

The changes in goodwill are as follows:

	June 30, 2021	December 31, 2020
Balance, beginning of period	\$ —	\$ —
Acquisitions (Note 3)	147,032	—
Balance, end of period	<u>\$ 147,032</u>	<u>\$ —</u>

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***Intangible Assets, net***

Intangible assets, net comprised the following:

	June 30, 2021			December 31, 2020		
	Gross Carrying Amount	Accumulated Amortization	Net Book Value	Gross Carrying Amount	Accumulated Amortization	Net Book Value
<b>Finite-lived intangible assets:</b>						
Computer software	\$ 8,204	\$ (6,370)	\$ 1,834	\$ 7,775	\$ (5,640)	\$ 2,135
Customer relationship <sup>(1)</sup>	64,476	(13,708)	50,768	59,375	(12,010)	47,365
Technology and formulations & recipes <sup>(1)</sup>	33,600	(311)	33,289	—	—	—
Other <sup>(1)</sup>	1,387	(1,387)	—	1,156	(1,156)	—
<b>Total finite-lived intangible assets, net</b>	<b>107,667</b>	<b>(21,776)</b>	<b>85,891</b>	<b>68,306</b>	<b>(18,806)</b>	<b>49,500</b>
<b>Indefinite-lived intangible asset:</b>						
Trade names <sup>(1)</sup>	21,301	—	21,301	2,801	—	2,801
Other	120	—	120	120	—	120
<b>Total Intangible assets, net</b>	<b>\$ 129,088</b>	<b>\$ (21,776)</b>	<b>\$ 107,312</b>	<b>\$ 71,227</b>	<b>\$ (18,806)</b>	<b>\$ 52,421</b>

<sup>(1)</sup> Includes intangible assets acquired from Heavy 16 (See Note 3 - *Business Combinations*)

Amortization expense was \$1,766 and \$1,349 for the three months ended June 30, 2021 and 2020, respectively. Amortization expense was \$2,972 and \$2,724 for the six months ended June 30, 2021 and 2020, respectively.

For intangible assets subject to amortization, the weighted-average amortization period as of June 30, 2021 for computer software, customer relationships, and technology and formulations & recipes, was 5.0 years, 18.0 years, and 18.0 years, respectively.

The estimated aggregate future amortization expense for intangible assets subject to amortization as June 30, 2021 is summarized below:

	Estimated Future Amortization Expense
For the period of July 1, 2021 to December 31, 2021	\$ 3,580
Year ending December 31,	
2022	6,127
2023	5,567
2024	5,530
2025	5,520
Thereafter	59,567
<b>Total</b>	<b>\$ 85,891</b>

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## 5. NET INCOME (LOSS) PER COMMON SHARE (“EPS”)

Basic EPS is computed using net income (loss) attributable to common stockholders divided by the weighted-average number of common shares outstanding during each period, excluding unvested restricted stock units (“RSUs”).

Diluted EPS represents net income (loss) attributable to common stockholders divided by the weighted-average number of common shares outstanding during the period, including common stock equivalents. Common stock equivalents consist of shares subject to warrants and share-based awards with exercise prices less than the average market price of the Company’s common stock for the period, to the extent their inclusion would be dilutive. Regarding RSUs subject to a market condition, before the end of the contingency period, the number of contingently issuable shares (i.e., RSUs) to be included in diluted EPS would be based on the number of common shares issuable under the terms of the arrangement if the end of the reporting period was the end of the contingency period, assuming the result would be dilutive. Those contingently issuable shares would be included in the denominator of diluted EPS as of the beginning of the period, or as of the grant date of the share-based payment, if later.

*Net income (loss) per share attributable to common stockholders*

The following table presents information necessary to calculate basic and diluted EPS for the three and six months ended June 30, 2021 and 2020:

	Three months ended June 30,		Six months ended June 30,	
	2021	2020	2021	2020
Net income (loss)	\$ 2,257	\$ 2,567	\$ 7,197	\$ (526)
Cumulative dividends allocated to Series A Convertible Preferred Stock	—	(674)	—	(1,308)
<b>Net income (loss) available for distribution</b>	<b>2,257</b>	<b>1,893</b>	<b>7,197</b>	<b>(1,834)</b>
Less: Undistributed earnings allocable to participating securities	—	(189)	—	—
<b>Basic and diluted net income (loss) attributable to common stockholders</b>	<b>\$ 2,257</b>	<b>\$ 1,704</b>	<b>\$ 7,197</b>	<b>\$ (1,834)</b>
Less: Effect on net income (loss) of dilutive securities using the “if converted” method	—	—	—	—
<b>Diluted net income (loss) attributable to common stockholders after adjustment for assumed conversions</b>	<b>\$ 2,257</b>	<b>\$ 1,704</b>	<b>\$ 7,197</b>	<b>\$ (1,834)</b>
Weighted-average shares of common stock outstanding for basic net income (loss) per share attributable to common stockholders	37,862,417	20,688,439	35,792,374	20,688,439
Dilutive effect of warrants using the treasury stock method	2,030,346	5,428	2,435,405	—
Dilutive effect of restricted stock units using the treasury stock method	1,441,790	183,300	1,550,076	—
Dilutive effect of stock options using the treasury stock method	710,376	—	745,831	—
<b>Weighted-average shares of common stock outstanding for diluted net income (loss) per share attributable to common stockholders</b>	<b>42,044,929</b>	<b>20,877,167</b>	<b>40,523,686</b>	<b>20,688,439</b>
<b>Basic net income (loss) per share attributable to common stockholders</b>	<b>\$ 0.06</b>	<b>\$ 0.08</b>	<b>\$ 0.20</b>	<b>\$ (0.09)</b>
<b>Diluted net income (loss) per share attributable to common stockholders</b>	<b>\$ 0.05</b>	<b>\$ 0.08</b>	<b>\$ 0.18</b>	<b>\$ (0.09)</b>

Basic and diluted net income (loss) per share attributable to common stockholders is computed using the two-class method as the convertible preferred stock is determined to be a participating security and the application of the if-converted method is not more dilutive. The computation of the weighted-average shares of common stock outstanding for diluted EPS includes the

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following potential common shares attributable to common stockholders using the treasury stock method for the weighted-average period during which the units were outstanding:

	Three months ended June 30,		Six months ended June 30,	
	2021	2020	2021	2020
Shares subject to warrants outstanding	2,822,764	344,678	3,261,951	—
Shares subject to unvested restricted stock units subject to time-based and/or market-based conditions vesting	1,554,156	309,348	1,659,654	—
Shares subject to stock options outstanding	857,528	—	884,774	—

The computation of the weighted-average shares of common stock outstanding for diluted EPS excludes the following potential common shares as their inclusion would have an anti-dilutive effect on diluted EPS attributable to common stockholders:

	Three months ended June 30,		Six months ended June 30,	
	2021	2020	2021	2020
Shares subject to warrants outstanding	—	3,541,475	—	3,886,191
Shares subject to unvested restricted stock units with performance conditions	—	1,820,598	—	1,820,598
Shares subject to unvested restricted stock units subject only to time-based vesting	22,979	—	11,553	91,650
Shares subject to stock options outstanding	—	797,413	4,651	791,871
Shares of common stock subject to conversion of 7,725,045 shares Series A Convertible Preferred Stock	—	2,291,469	—	2,291,469
Shares of common stock subject to share settlement of cumulative dividend on Series A Convertible Preferred Stock	—	57,119	—	55,426

**6. ACCOUNTS RECEIVABLE, NET AND INVENTORIES**

Accounts receivable, net comprised the following:

	June 30, 2021	December 31, 2020
Trade accounts receivable	\$ 30,173	\$ 20,252
Allowance for doubtful accounts	(542)	(918)
Other receivables	4,006	2,292
<b>Total accounts receivable, net</b>	<b>\$ 33,637</b>	<b>\$ 21,626</b>

Inventories comprised the following:

	June 30, 2021	December 31, 2020
Finished goods	\$ 113,786	\$ 83,213
Work-in-process	152	—
Raw materials	9,999	7,837
Allowance for inventory obsolescence	(2,440)	(2,432)
<b>Total inventories</b>	<b>\$ 121,497</b>	<b>\$ 88,618</b>

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The December 31, 2020 amounts for raw materials were reclassified from finished goods to separate line items to conform to the current year presentation.

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**(dollars in thousands, except share and per share amounts)**

**7. OPERATING LEASES**

The Company leases its distribution centers from third parties under various non-cancelable lease agreements expiring at various dates through 2030. Certain lease agreements contain renewal options. The Company recognizes operating lease costs over the respective lease periods, including short-term and month-to-month leases. During the three and six months ended June 30, 2021, the Company incurred operating lease costs of \$1,678 and \$3,172, respectively, and during the three and six months ended June 30, 2020, the Company incurred operating lease costs of \$1,410 and \$2,828, respectively. These costs are included primarily within selling, general and administrative expense in the condensed consolidated statements of operations.

Supplemental balance sheet information related to the Company's operating leases are as follows:

	June 30, 2021	December 31, 2020
<b>Assets</b>		
Operating lease right-of-use assets	\$ 28,994	\$ 18,289
<b>Total leased assets</b>	<b>\$ 28,994</b>	<b>\$ 18,289</b>
<b>Liabilities</b>		
Current portion of lease liabilities	\$ 5,305	\$ 3,701
Long-term lease liabilities	24,342	15,320
<b>Total lease liabilities</b>	<b>\$ 29,647</b>	<b>\$ 19,021</b>

As of June 30, 2021, future minimum lease payments under non-cancelable operating leases are as follows:

	Operating
For the period of July 1, 2021 to December 31, 2021	\$ 3,099
Year ending December 31,	
2022	6,306
2023	4,761
2024	4,308
2025	4,051
2026	3,226
Thereafter	7,924
<b>Total rental payments</b>	<b>33,675</b>
Less portion representing interest	(4,028)
<b>Total principal</b>	<b>29,647</b>
Less current portion	(5,305)
<b>Long-term portion</b>	<b>\$ 24,342</b>

In July 2021, the Company executed a lease for approximately 246,000 square feet of warehouse space in Surrey, British Columbia, Canada to be available upon expiration of the lease for existing space. The new lease commencing January 1, 2023 has a term of 120 months with two options to renew for an additional five years each at the greater of an amount equal to the annual rent payable for the last twelve months of the initial term or the then fair market value. There is no rent abatement. Monthly rent fee starts at approximate \$235, and increases periodically to the final year when the monthly rent is \$300.

In July 2021, the Company executed a lease of approximately 6,000 square feet for an office in Petaluma, CA. The new lease commencing August 1, 2021 has a term of 25 months with an option to renew for another two years at the then fair market value. Rent is abated for the first month. Thereafter, monthly rent is approximately \$8 until the final year.



**Hydrofarm Holdings Group, Inc.**  
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**(Unaudited)**  
**(dollars in thousands, except share and per share amounts)**

In April 2021, the Company executed a lease for approximately 175,000 square feet of warehouse space in Fairfield, CA for a distribution center that the Company will relocate to from its Petaluma, California distribution facility. The new lease commencing August 15, 2021 has a term of 126 months with an option to renew at the then fair market value for another ten years. Rent is abated for the first six months. Thereafter, monthly rent is approximately \$77, and increases periodically to the final year when the monthly rent is \$134.

The future minimum lease payments for executed non-cancelable operating leases not yet commenced are as follows:

	Operating
For the period of July 1, 2021 to December 31, 2021	\$ 1,100
Year ending December 31,	
2022	975
2023	3,907
2024	3,707
2025	4,060
2026	4,431
Thereafter	27,840
<b>Total rental payments</b>	<b>\$ 46,020</b>

In July 2021, the Company executed a sublease agreement for its Santa Fe Springs, CA location. The sublease commences August 1, 2021 and terminates June 30, 2023 in alignment with the master lease. Sublease income for 2021, 2022 and 2023 are \$378, \$917 and \$467, respectively.

**8. ACCRUED EXPENSES AND OTHER CURRENT LIABILITIES**

Accrued expenses and other current liabilities comprised the following:

	June 30, 2021	December 31, 2020
Acquisition post-close related payable	\$ 4,805	\$ —
Accrued compensation and benefits	4,547	9,902
Freight, custom and duty accrual	2,595	2,603
Goods in transit accrual	3,275	3,845
Audit, tax and legal accrual	3,139	237
Corporate tax accrual	1,297	585
Obligations due under a distribution agreement	1,000	590
Other accrued liabilities	7,743	3,853
<b>Total accrued expenses and other current liabilities</b>	<b>\$ 28,401</b>	<b>\$ 21,615</b>

The December 31, 2020 amounts for audit, tax and legal accrual and corporate tax accrual were reclassified from other accrued liabilities to separate line items to conform to the current year presentation.

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## 9. DEBT

### *Term Loan with Brightwood*

In May 2017, a term loan in the aggregate principal amount of \$75,000 (the "Term Loan") was obtained by Hydrofarm Holdings LLC and certain of its direct and indirect subsidiaries (the "Term Loan Obligors") from Brightwood Loan Services LLC. The Term Loan was to mature on May 12, 2022 and was secured by substantially all non-working capital assets and a second lien on working capital assets of the Term Loan Obligors. For the three months ended June 30, 2020, the effective interest rate was 10.00% and interest expense was \$1,552. For the six months ended June 30, 2020, the effective interest rate was 10.52% and interest expense was \$3,760. The Term Loan was repaid in December 2020.

### *Revolving asset-backed credit facilities*

On July 11, 2019, Hydrofarm Holdings LLC and certain of its direct and indirect subsidiaries (the "Encina Obligors") entered into the Encina Credit Facility through a certain Loan and Security Agreement whereby the Encina Obligors obtained a revolving asset-based loan commitment in the maximum amount of \$45,000 (inclusive of a limit of up to \$15,000 of borrowings for the Canadian borrowers and a swingline facility of up to \$2,000), subject to applicable borrowing base availability, through Encina Business Credit, LLC. The Encina Credit Facility was due on the earlier of July 11, 2022 or 90 days prior to the scheduled maturity date of the Term Loan. The Encina Credit Facility was secured by working capital assets and a second lien on non-working capital assets. For the three months ended June 30, 2020, the effective interest rate was 9.60% and interest expense was \$509. For the six months ended June 30, 2020, the effective interest rate was 9.39% and interest expense was \$1,032.

The Encina Credit Facility was repaid in December 2020 and replaced in March 2021. The unamortized deferred financing costs and early termination fees totaling \$680 were recognized as a loss on debt extinguishment in the condensed consolidated statements of operations for the six months ended June 30, 2021.

On March 29, 2021, Hydrofarm Holdings Group, Inc. and certain of its direct and indirect subsidiaries (the "JPMorgan Obligors") entered into a Senior Secured Revolving Credit Facility (the "JPMorgan Credit Facility") with JPMorgan Chase Bank, N.A., as administrative agent, issuing bank and swingline lender, and the lenders from time to time party thereto. The JPMorgan Credit Facility replaced the Encina Credit Facility. The JPMorgan Credit Facility is due on the earlier of March 29, 2024 or any earlier date on which the revolving commitments are reduced to zero.

The three-year JPMorgan Credit Facility has a borrowing limit of \$50,000 with an option to request an increase in the revolving commitment by up to \$25,000, drawn in \$5,000 increments, for a total not to exceed \$75,000, subject to customary condition ("Revolver"). The Revolver maintains an interest rate of LIBOR plus 1.95% and has a 0.0% LIBOR floor. A fee of 0.25% per annum is charged for available but unused borrowings as defined. The JPMorgan Obligors had approximately \$50,000 available to borrow under the JPMorgan Credit Facility as of June 30, 2021.

The JPMorgan Credit Facility maintains certain reporting requirements, affirmative covenants, negative covenants and financial covenants ("debt covenants"). The financial covenants include that the Company must maintain a minimum fixed charge coverage ratio of 1.1x on a rolling twelve-month basis. The JPMorgan Obligors were in compliance with all debt covenants as of June 30, 2021.

The JPMorgan Credit Facility is secured by the Company's assets and the assets of certain of the Company's subsidiaries obligated under the JPMorgan Credit Facility.

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**10. CONVERTIBLE PREFERRED STOCK AND STOCKHOLDERS' EQUITY****Capital stock**

As of June 30, 2021, the following summarizes shares authorized, issued and outstanding:

<b>Capital stock authorized and outstanding:</b>	<b>Shares authorized</b>	<b>Shares outstanding</b>
Convertible preferred stock	<b>50,000,000</b>	<b>—</b>
Common stock	<b>300,000,000</b>	<b>41,296,585</b>

As of June 30, 2021, the following summarizes shares of common stock reserved for issuance:

<b>Common stock reserved for issuance:</b>	<b>Shares reserved for issuance</b>
Warrants	<b>2,129,441</b>
2020 Employee, Director, and Consultant Equity Incentive Plan	<b>2,140,960</b>
Restricted stock units	<b>1,540,871</b>
Stock options	<b>823,540</b>

**Convertible preferred stock classified outside of permanent equity**

In December 2019, the Company issued 7,007,429 shares of Series A Convertible Preferred Stock (the "Series A preferred stock") with a par value of \$24,526 in return for cash of \$15,439, conversion of debt with a basis of \$7,637, and \$1,450 in receivables that were settled in January 2020, less offering costs totaled \$1,274. In January and February 2020, an additional 717,616 shares of Series A preferred stock were issued primarily to existing investors for \$2,511, less offering costs of \$169, for net cash proceeds of \$2,342.

The Series A preferred stock purchase agreement provided for mandatory conversion upon a qualified IPO based on a formula. Under this formula, all outstanding shares of Series A preferred stock converted into 2,291,469 shares of common stock concurrent with the IPO in December 2020 and the cumulative dividend of \$2,597 was settled in cash at the option of the Company rather than in shares of common stock.

**Common stock**

Each holder of common stock is entitled to one vote for each share of common stock. Common stockholders have no pre-emptive rights to acquire additional share of common stock or other securities. The common stock is not subject to redemption rights and carries no subscription or conversion rights. In the event of liquidation, the stockholders are entitled to share in corporate assets on a pro rata basis after the Company satisfies all liabilities and after provision is made for any class of capital stock having preference over the common stock. Subject to corporate regulations and preferences to preferred stock, if any, dividends are at the discretion of the Company's board of directors (the "Board").

**Warrants****Redemption of investor warrants**

On July 19, 2021, the Company completed the redemption ("Redemption") of certain of its outstanding warrants (the "Investor Warrants") that were issued in connection with a private placement of units (the "private placement"), each consisting of a share of common stock and a warrant to purchase an additional one-half (1/2) shares of common stock, which concluded in the fall of 2018.

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The Company was entitled to redeem all of the outstanding Investor Warrants for a redemption price of \$0.00033712 per Investor Warrant ("redemption price") if (i) there was an effective registration statement covering the resale of the shares of common stock underlying the Investor Warrants, and (ii) the volume-weighted average price of the Company's common stock for the twenty consecutive trading days prior to the date of the notice of redemption is at least \$25.28, of which both requirements were met. Investor Warrants were exercisable at a price of \$16.86 per share until July 19, 2021 (the "redemption date"). Any Investor Warrants that remained unexercised immediately after the redemption date were void and no longer exercisable, and the holders of those Investor Warrants were entitled to receive the redemption price.

Prior to the redemption date, 3,367,647 Investor Warrants were exercised, generating total gross proceeds of \$56,779, of which \$36,484 was received subsequent to June 30, 2021. The Company redeemed 1,491 Investor Warrants at the redemption price.

In connection with the private placement, the Company agreed to engage the placement agent (the "Placement Agent") as the Company's warrant solicitation agent in the event the Investor Warrants were called for Redemption. The Company agreed to pay a warrant solicitation fee to the Placement Agent equal to five percent of the amount of net cash proceeds solicited by the Placement Agent upon the exercise of certain Investor Warrants following such call for Redemption. For the three and six months ended June 30, 2021, total warrant solicitation fee expense was \$844 and is included in selling, general and administrative expenses in the condensed consolidated statements of operations. In July 2021, the Company estimates the warrant solicitation fee expense to be approximately \$1,105 subject to finalization during the quarter ending September 30, 2021.

As of June 30, 2021, the following table summarizes the outstanding warrants:

	<b>Number of Warrants</b>	<b>Exercise Price</b>
Investor warrants	2,017,594	\$ 16.86
Placement agent warrants	102,502	\$ 8.43
Placement agent warrants	9,345	\$ 16.86
Total	<u>2,129,441</u>	<u>\$ 16.45</u>

For the six months ended June 30, 2021, 163,006 placement agent warrants were exercised on a cashless basis at a price of \$16.86 per share for 126,937 shares of common stock and 242,214 placement agent warrants were exercised on as cashless basis at a price of \$8.43 per share for 214,325 shares of common stock.

**Hydrofarm Holdings Group, Inc.**  
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**11. STOCK-BASED COMPENSATION***Stock-based compensation plan overview*

The Company maintains three equity incentive plans: the 2018 Equity Incentive Plan (“2018 Plan”), the 2019 Employee, Director and Consultant Equity Incentive Plan (“2019 Plan”) and the 2020 Employee, Director, and Consultant Equity Incentive Plan (“2020 Plan” and collectively, “Incentive Plans”). The 2020 Plan serves as the successor to the 2019 Plan and 2018 Plan and provides for the issuance of incentive stock options, nonqualified stock options, stock grants and stock-based awards to employees, directors, and consultants of the Company. No further awards will be issued under the 2018 Plan and 2019 Plan. Of the total shares available for grant under the 2020 Plan, 2,140,960 remain available as of June 30, 2021.

*RSU Activity*

RSUs granted to certain executives, employees and members of the Board expire 10 years after the grant date. The awards generally have a time-based vesting requirement (based on continuous employment) and certain awards also have a performance-based vesting requirement (defined as a liquidity event including an initial public offering).

Upon the IPO, the performance-based vesting requirement was satisfied and the employees became vested in the number of RSUs that had satisfied the time-based vesting requirement. The stock-based compensation expense related to remaining service-based awards is recorded over the remaining requisite service period. The following table summarizes the activity related to the Company’s RSUs for the six months ended June 30, 2021. For purposes of this table, vested RSUs represent the shares for which the service condition had been fulfilled as of June 30, 2021:

	Number of RSUs	Weighted average grant date fair value
Balance, January 1, 2021	1,857,444	\$ 6.55
Granted	49,174	\$ 61.85
Vested	(365,747)	\$ 5.94
<b>Balance, June 30, 2021</b>	<b>1,540,871</b>	<b>\$ 8.46</b>

As of June 30, 2021, total unamortized stock-based compensation cost related to unvested RSUs was \$9,236 and the weighted-average period over which the compensation is expected to be recognized is 2.11 years. The award granted to a member of the Board in July 2020 and modified in November 2020 contains a market-based vesting condition based on the traded value of shares of the Company’s common stock following the IPO over a specific time frame. For this award, the market condition was factored into its fair value. All of the stock-based compensation expense related to this award was recognized upon the IPO in December 2020. The total shares under the unvested RSUs subject to a market-based vesting condition are 296,630 as of June 30, 2021.

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**Stock options**

The following table summarizes the stock option activity for the six months ended June 30, 2021:

	Number	Weighted average exercise price	Weighted average grant date fair value	Weighted average remaining contractual term (years)
Outstanding as of January 1, 2021	922,796	\$ 8.81	\$ 1.78	8.08
Granted	10,641	\$ 59.03	\$ 25.58	
Exercised	(101,947)	\$ 8.43	\$ 0.73	
Forfeited	(7,950)	\$ 9.64	\$ 4.77	
<b>Outstanding as of June 30, 2021</b>	<b>823,540</b>	<b>\$ 9.50</b>	<b>\$ 2.19</b>	<b>7.67</b>
<b>Exercisable as of June 30, 2021</b>	<b>473,695</b>	<b>\$ 8.43</b>	<b>\$ 0.75</b>	<b>7.08</b>
<b>Unvested as of June 30, 2021</b>	<b>349,845</b>	<b>\$ 10.94</b>	<b>\$ 4.18</b>	<b>2.18</b>
<b>Vested and expected to vest as of June 30, 2021</b>	<b>823,540</b>	<b>\$ 9.50</b>	<b>\$ 2.19</b>	<b>7.67</b>

Since options represent equity awards of the Company, such awards are fair valued as of the grant date for the purposes of measurement and recognition under U.S. GAAP. To measure the fair value of an option, the Black-Scholes valuation model was utilized. The valuation model requires the input of highly subjective assumptions. The weighted average assumptions for awards granted as of June 30, 2021 are as follows:

Estimated weighted-average fair value per stock option	\$59.03
Volatility	45%
Risk-free rate	0.85%
Dividend yield	Nil
Expected term in years	6.0

As of June 30, 2021, total compensation cost related to unvested awards not yet recognized was \$1,250 and the weighted-average period over which the compensation is expected to be recognized is 2.18 years.

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**12. COMMITMENTS AND CONTINGENCIES, AND RELATED PARTY TRANSACTIONS**

***Purchase commitments***

From time to time in the normal course of business, the Company will enter into agreements with suppliers which provide favorable pricing in return for a commitment to purchase minimum amounts of inventory over a defined time period.

In June 2020, as part of negotiations with the supplier that began in late 2019, the Company amended its October 2017 agreement to distribute and sell certain garden products for a term ending in December 2024. Under the amended agreement, the Company committed to purchase inventory in periodic minimum volumes on a take-or-pay basis, as defined, over the term of the agreement.

In 2021, the Company expects to meet the minimum purchase commitment obligations.

***Contingencies***

In the normal course of business, certain claims have been brought against the Company and, where applicable, its suppliers. While there is inherent difficulty in predicting the outcome of such matters, management has vigorously contested the validity of these claims. Based on available information, management believes the claims are without merit and does not expect that the outcome, individually or in the aggregate, would have a material adverse effect on the consolidated financial positions, results of operations, cash flows or future earnings.

***Related party transactions—Hydrofarm Distribution Center***

The Company leases a distribution center in Petaluma, California from entities in which a related party is a stockholder. For the three months ended June 30, 2021 and 2020, rent expense for the month to month lease totaled \$319 and \$320, respectively. For the six months ended June 30, 2021 and 2020, rent expense for the month to month lease totaled \$639 for both periods.

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**13. SUBSEQUENT EVENTS**

On July 29, 2021, the Company executed an intercreditor and subordination agreement ("Agreement") related to the amended and restated note receivable, which is included in notes receivable and other assets, allowing the third-party payee to receive debt financing ("Subordinated Note") that will be used to fund operations. Pursuant to the Agreement, the Subordinated Note is hereby junior to and subordinated in right of payment to all indebtedness, obligations and liabilities of the third-party payee to the Company.

The Company completed two acquisitions after June 30, 2021, which are described in Note 3 - *Business Combinations*.

The Company completed the redemption of certain of its outstanding warrants after June 30, 2021, which is described in Note 10 - *Convertible Preferred Stock and Stockholders' Equity*.

The Company executed operating leases after June 30, 2021, which are described in Note 7 - *Operating Leases*.



## ITEM 2. MANAGEMENT’S DISCUSSION AND ANALYSIS OF FINANCIAL CONDITION AND RESULTS OF OPERATIONS

*The following discussion and analysis provides information that we believe is relevant to an assessment and understanding of our results of operations and financial condition. You should read this analysis in conjunction with our audited and unaudited consolidated financial statements and the notes contained elsewhere in this Quarterly Report on Form 10-Q and our Annual Report. This discussion and analysis contains statements of a forward-looking nature relating to future events or our future financial performance. These statements are only predictions, and actual events or results may differ materially. In evaluating such statements, you should carefully consider the various factors identified in this Quarterly Report on Form 10-Q, which could cause actual results to differ materially from those expressed in, or implied by, any forward-looking statements, including those set forth in “Risk Factors” in our 2020 Annual Report. See “Special Note Regarding Forward-Looking Statements.”*

### **Company Overview**

We are a leading independent distributor and manufacturer of controlled environment agriculture (“CEA”, principally hydroponics) equipment and supplies, including a broad portfolio of our own innovative portfolio of proprietary branded products. We primarily serve the U.S. and Canadian markets, and believe we are one of the leading competitors by market share in these markets in an otherwise highly fragmented industry. For over 40 years, we have helped growers make growing easier and more productive. Our mission is to empower growers, farmers and cultivators with products that enable greater quality, efficiency, consistency and speed in their grow projects.

Hydroponics is the farming of plants using soilless growing media and often artificial lighting in a controlled indoor or greenhouse environment. Hydroponics is the primary category of CEA and we use the terms CEA and hydroponics interchangeably. Our products are used to grow, farm and cultivate cannabis, flowers, fruits, plants, vegetables, grains and herbs in controlled environment settings that allow end users to control key farming variables including temperature, humidity, CO<sup>2</sup>, light intensity spectrum, nutrient concentration and pH. Through CEA, growers are able to be more efficient with physical space, water and resources, while enjoying year-round and more rapid grow cycles as well as more predictable and abundant grow yields, when compared to other traditional growing methods.

We reach commercial farmers and consumers through a broad and diversified network of over 2,000 wholesale customer accounts, who we connect with primarily through our proprietary eCommerce marketplace. Over 80% of our net sales are into the specialty hydroponic retailers, through which growers are able to enjoy specialized merchandise assortments and knowledgeable staff. We also distribute our products across the U.S. and Canada to a diversified range of retailers of commercial and home gardening equipment and supplies that include garden centers, hardware stores, eCommerce retailers, commercial greenhouse builders, and commercial resellers.

### **Recent Developments**

#### ***Greenstar/Grotek Acquisition***

On August 3, 2021, we closed the acquisition of Greenstar (see Note 3, *Business Combinations* under *Greenstar/Grotek Acquisition*, in the notes to the condensed consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q). Greenstar produces premium horticultural products and solutions for global, domestic and commercial use. Greenstar’s owned brands include Grotek, Gaia Green, Supergreen, and EarthSafe. Grotek has been producing since 1998 and is sold internationally. Greenstar’s brands are utilized by commercial operators including growers, landscapers, greenhouses, nurseries, organic farms, as well as independent retailers. Greenstar manufactures products for both the retail and commercial market.

#### ***Investor Warrant Redemption***

On July 19, 2021, we completed the redemption of certain of our outstanding warrants to purchase shares of our common stock that were issued in connection with a private placement of units (see Note 10, *Convertible Preferred Stock and Stockholders’ Equity* under *Warrants*, in the notes to the condensed consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q). Prior to the redemption date, 3,367,647 Investor Warrants were exercised, generating approximately \$56.8 million of gross proceeds to the Company. Pursuant to the Redemption, we redeemed 1,491 Investor Warrants for a redemption price of \$0.00033712 per Investor Warrant.

### ***Aurora Acquisition***

On July 1, 2021, we completed the acquisition of 100% of the issued and outstanding membership interests of Aurora (see Note 3, *Business Combinations* under *Aurora Acquisition*, in the notes to the condensed consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q). Founded in 2000, Aurora is a family-owned business with a strong vertically integrated manufacturing base with three locations across North America. The company is dedicated to ethical and sustainable practices and offers comprehensive plant fertility product lines free from harmful chemical residues and pesticides. Aurora will add to our growing proprietary brand nutrient and grow media line-ups, including its first organic nutrient and premium soil brands. We will also gain new domestic manufacturing and distribution capabilities on the east and west coasts along with a peat moss harvesting operation in Canada.

### ***House and Garden Acquisition***

On June 1, 2021, we acquired 100% of the issued and outstanding shares of capital stock of the H&G Entities (see Note 3, *Business Combinations* under *House & Garden Acquisition*, in the notes to the condensed consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q). The H&G entities are located in Arcata, California, and produce and distribute premium grade plant nutrients and fertilizers across the globe. The H&G entities offer a strong product line of plant nutrients that will strengthen our position in the nutrient sector and complement our rapidly expanding portfolio of premium products for controlled environment agriculture.

### ***Follow-on Public Offering***

On May 3, 2021, we closed our follow-on offering, in which we issued and sold 5,526,861 shares of our common stock, including the full exercise by the underwriters of their option to purchase 720,894 additional shares of our common stock, at a public offering price of \$59.00 per share, which resulted in net proceeds of approximately \$309.8 million after deducting underwriting discounts and commissions and offering expenses. We expect to use the proceeds from the follow-on offering for acquisitions, working capital and other general corporate purposes.

### ***Heavy 16 Acquisition***

On May 3, 2021, we acquired 100% of the issued and outstanding membership interests of Heavy 16 (see Note 3, *Business Combinations* under *Heavy 16 Acquisition*, in the notes to the condensed consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q). Heavy 16 is a leading manufacturer and supplier of branded plant nutritional products, with nine core products that are currently sold to approximately 300 retail stores across the U.S. The Heavy 16 products feature a full line of premium nutrients with nine core products used in all stages of plant growth, helping to increase the yield and quality of crops.

### ***New Distribution Centers***

In April 2021, we entered into leases for two new distribution centers aggregating approximately 322,000 square feet. One is located in Fairfield, California and is the distribution center that we will relocate to from our Petaluma, California distribution facility in connection with the sale of that building by our lessor. The other distribution center is located in Fontana, California which we will relocate to from our Santa Fe Springs, California distribution facility. Additionally, in July 2021, we executed a lease for approximately 246,000 square feet of warehouse space in Surrey, British Columbia, Canada to be available upon expiration of the lease for existing space, commencing January 1, 2023 (see Note 7: *Operating Leases*, in the notes to the condensed consolidated financial statements in Part I, Item 1 of this Quarterly Report on Form 10-Q).

### ***Effects of Coronavirus on Our Business***

The World Health Organization recognized COVID-19 as a public health emergency of international concern on January 30, 2020 and as a global pandemic on March 11, 2020. Public health responses have included national pandemic preparedness and response plans, travel restrictions, quarantines, curfews, event postponements and cancellations and closures of facilities including local schools and businesses. While the rollout of vaccines has begun, the efficacy and acceptance of vaccinations, herd immunity, and the lifting of preventative measures is unknown. The global pandemic and actions taken to contain COVID-19 have adversely affected the global economy and financial markets.

In response to the COVID-19 pandemic, we implemented business continuity plans designed to address the impact of the COVID-19 pandemic on our business, such as restrictions on non-essential business travel, the institution of work-from-home practices and the implementation of strategies for workplace safety at our facilities. While we are not currently experiencing material adverse impacts to our supply chain, we intend to continue to source many products from China. It is difficult to predict the extent to which COVID-19 may continue to spread. As of the date of this Quarterly Report on Form 10-Q

manufacturers in China and in North America are generally back in operation; however, new waves of the COVID-19 pandemic could result in the re-closure of factories in China and/or in North America. Quarantine orders and travel restrictions within the U.S. and other countries may also adversely impact our supply chains, the manufacturing of our own products and our ability to obtain necessary materials. Consequently, we may be unable to obtain adequate inventory to fill purchase orders or manufacture our own products, which could adversely affect our business, results of operations and financial condition. Furthermore, potential suppliers or sources of materials may pass the increase in sourcing costs due to the COVID-19 pandemic to us through price increases, thereby impacting our potential future profit margins.

Our customers reside in countries, primarily the U.S. and Canada, that are currently affected by the COVID-19 pandemic. Many of these customers have experienced shelter-in-place measures in attempts to contain the spread of COVID-19, including general lockdowns, closure of schools and non-essential businesses, bans on gatherings and travel restrictions. Our sales growth for the six months ended June 30, 2021 was approximately \$42.6 million or 46.7% higher than the same period in 2020. A portion of our net sales during this period could be due to pull-through demand for our products due to higher consumption of CEA products from individuals spending more time at home due to shelter-in-place measures.

Our business has remained resilient during the COVID-19 pandemic. As of June 30, 2021, our manufacturing and distribution operations are viewed as essential services and continue to operate. Our key suppliers, retailers and resellers have been designated as essential services and remain open at this time; however, in certain places they are operating under reduced hours and capacity limitations. The majority of U.S. and Canadian cannabis businesses have been designated as essential by U.S. State and Canadian government authorities. The extent to which the COVID-19 pandemic will ultimately impact our business, results of operations, financial condition and cash flows depends on future developments that are highly uncertain, rapidly evolving and difficult to predict at this time.

### **Recent Transactions**

#### *JPMorgan Credit Facility*

On March 29, 2021, we and certain of our subsidiaries entered into a Senior Secured Revolving Credit Facility (the “JPMorgan Credit Facility”) with JPMorgan Chase Bank, N.A., as administrative agent, issuing bank and swingline lender (“JPMorgan”), and the lenders from time to time party thereto. The JPMorgan Credit Facility replaces the Loan and Security Agreement with Encina Business Credit, LLC (as amended to date, the “Encina Credit Facility”). There was no outstanding indebtedness under the Encina Credit Facility when it was replaced. The JPMorgan Credit Facility, among other things, provides for an asset based senior revolving credit line (the “Senior Revolver”) with JPMorgan as the initial lender. The three-year Senior Revolver has a borrowing limit of \$50 million. We have the right to increase the amount of the Senior Revolver in an amount up to \$25 million by obtaining commitments from JPMorgan or from other lenders. Our and our subsidiaries’ obligations under the JPMorgan Credit Facility are secured by a first priority lien (subject to certain permitted liens) in substantially all of our and our subsidiaries’ respective personal property assets pursuant to the terms of a U.S. and a Canadian Pledge and Security Agreement, dated March 29, 2021 and the other security documents. The JPMorgan Credit Facility is more fully described in Note 9, *Debt* under *Revolving asset-backed credit facilities* in the notes to the condensed consolidated financial statements in Part I, Item 1 of this Quarterly Report on form 10-Q.

#### *Initial Public Offering*

On December 14, 2020, we completed our initial public offering (“IPO”), in which we issued and sold 9,966,667 shares of our common stock, including the full exercise by the underwriters of their option to purchase 1,300,000 additional shares of our common stock, at a public offering price of \$20.00 per share, which resulted in net proceeds of \$182.3 million after deducting underwriting discounts and commissions and offering expenses. The proceeds from the IPO were used to (i) repay amounts outstanding under the Term Loan by and among Term Loan Obligors, Brightwood Loan Services, LLC and the other lenders party thereto of \$76.6 million (includes accrued interest and fees of \$0.3 million), (ii) to pay down certain amounts outstanding under the Encina Credit Facility of \$33.4 million, (iii) to repay \$3.3 million under the promissory note to JPMorgan Chase, N.A. through the U.S. Small Business Administration Paycheck Protection Program, and (iv) to pay \$2.6 million to settle the Series A preferred stock dividend. Our common stock began trading on the Nasdaq Global Select Market on December 10, 2020.

#### *Reverse Stock Split*

Our board of directors and stockholders approved an amendment to our amended and restated certificate of incorporation effecting a 1-for-3.3712 reverse stock split of our issued and outstanding shares of common stock. The reverse split was effected on November 24, 2020 without any change in the par value per share.

**Results of Operations—Comparison of three and six months ended June 30, 2021 and 2020**

The following table sets forth our unaudited interim condensed consolidated statements of operations for the three months ended June 30, 2021 and 2020, including amounts and percentages of net sales for each period and the period-to-period change in dollars and percent (amounts in thousands):

	Three months ended June 30,				Period change	
	2021		2020			
Net sales	\$ 133,800	100.0 %	\$ 91,208	100.0 %	\$ 42,592	46.7 %
Cost of goods sold	104,210	77.9 %	73,333	80.4 %	30,877	42.1 %
<b>Gross profit</b>	<b>29,590</b>	<b>22.1 %</b>	<b>17,875</b>	<b>19.6 %</b>	<b>11,715</b>	<b>65.5 %</b>
Operating expenses:						
Selling, general and administrative	27,258	20.4 %	12,838	14.1 %	14,420	112.3 %
Impairment, restructuring and other	1	0.0 %	83	0.1 %	(82)	-98.8 %
<b>Income from operations</b>	<b>2,331</b>	<b>1.7 %</b>	<b>4,954</b>	<b>5.4 %</b>	<b>(2,623)</b>	<b>-52.9 %</b>
Interest expense	(54)	0.0 %	(2,506)	-2.7 %	2,452	-97.8 %
Loss on debt extinguishment	—	0.0 %	—	0.0 %	—	n/a %
Other income, net	43	0.0 %	305	0.3 %	(262)	-85.9 %
<b>Income before tax</b>	<b>2,320</b>	<b>1.7 %</b>	<b>2,753</b>	<b>3.0 %</b>	<b>(433)</b>	<b>-15.7 %</b>
Income tax expense	(63)	0.0 %	(186)	-0.2 %	123	-66.1 %
<b>Net income</b>	<b>2,257</b>	<b>1.7 %</b>	<b>2,567</b>	<b>2.8 %</b>	<b>(310)</b>	<b>-12.1 %</b>
Cumulative dividends allocated to Series A Convertible Preferred Stock	—	0.0 %	(674)	-0.7 %	674	-100.0 %
<b>Net income attributable to common stockholders</b>	<b>\$ 2,257</b>	<b>1.7 %</b>	<b>\$ 1,893</b>	<b>2.1 %</b>	<b>\$ 364</b>	<b>19.2 %</b>

The following table sets forth our unaudited interim condensed consolidated statements of operations for the six months ended June 30, 2021 and 2020, including amounts and percentages of net sales for each period and the period-to-period change in dollars and percent (amounts in thousands):

	Six months ended June 30,				Period change	
	2021		2020			
Net sales	\$ 245,189	100.0 %	\$ 158,105	100.0 %	\$ 87,084	55.1 %
Cost of goods sold	192,376	78.5 %	128,666	81.4 %	63,710	49.5 %
<b>Gross profit</b>	<b>52,813</b>	<b>21.5 %</b>	<b>29,439</b>	<b>18.6 %</b>	<b>23,374</b>	<b>79.4 %</b>
Operating expenses:						
Selling, general and administrative	44,084	18.0 %	24,560	15.5 %	19,524	79.5 %
Impairment, restructuring and other	16	0.0 %	92	0.1 %	(76)	-82.6 %
<b>Income from operations</b>	<b>8,713</b>	<b>3.6 %</b>	<b>4,787</b>	<b>3.0 %</b>	<b>3,926</b>	<b>82.0 %</b>
Interest expense	(144)	-0.1 %	(5,309)	-3.4 %	5,165	-97.3 %
Loss on debt extinguishment	(680)	-0.3 %	—	0.0 %	(680)	n/a %
Other income, net	127	0.1 %	326	0.2 %	(199)	-61.0 %
<b>Income (loss) before tax</b>	<b>8,016</b>	<b>3.3 %</b>	<b>(196)</b>	<b>-0.1 %</b>	<b>8,212</b>	<b>-4,189.8 %</b>
Income tax expense	(819)	-0.3 %	(330)	-0.2 %	(489)	148.2 %
<b>Net income (loss)</b>	<b>7,197</b>	<b>2.9 %</b>	<b>(526)</b>	<b>-0.3 %</b>	<b>7,723</b>	<b>-1,468.3 %</b>
Cumulative dividends allocated to Series A Convertible Preferred Stock	—	0.0 %	(1,308)	-0.8 %	1,308	-100.0 %
<b>Net income (loss) attributable to common stockholders</b>	<b>\$ 7,197</b>	<b>2.9 %</b>	<b>\$ (1,834)</b>	<b>-1.2 %</b>	<b>\$ 9,031</b>	<b>-492.4 %</b>

### ***Net sales***

Net sales for the three months ended June 30, 2021 were \$133.8 million, an increase of \$42.6 million, or 46.7%, compared to the same period in 2020. Net sales for the six months ended June 30, 2021 were \$245.2 million, an increase of \$87.1 million, or 55.1%, compared to the same period in 2020.

The 46.7% increase in net sales for the three months ended June 30, 2021 as compared to the same period in 2020 was due to a 40.5% increase in volume of products sold (inclusive of incremental sales from acquisitions closed within the second quarter of 2021 and preferred brands added in the year-to-date period), a 2.7% increase in price/mix of products sold, and 3.5% growth from favorable foreign exchange rates. The increase in volume of products sold was primarily related to (i) higher demand from end-markets across numerous U.S. states, including, but not limited, to California, Oklahoma, Michigan and Canada and (ii) higher demand for our proprietary and preferred branded products which was primarily due to recently acquired proprietary brands and added preferred brands. The increase in price was primarily related to list price increases.

The 55.1% increase in net sales for the six months ended June 30, 2021 as compared to the same period in 2020 was due to a 48.5% increase in volume of products sold, a 3.9% increase in price/mix of products sold, and 2.7% growth from favorable foreign exchange rates. The increase in volume of products sold was primarily related to (i) expansion of our proprietary and preferred brands, (ii) large expansion of our nutraceutical products, (iii) continued growth in our base business in California, coupled with rapid expansion in high-growth areas such as Oklahoma and Missouri, and (iv) inorganic growth from our acquisitions, which accounted for approximately one-tenth of our total growth. The increase in price was primarily related to list price increases. The increase in foreign exchange related to recent weakness in the U.S. Dollar relative to the Canadian Dollar and to the Euro.

### ***Gross profit***

Gross profit for the three months ended June 30, 2021 was \$29.6 million, an increase of \$11.7 million, or 65.5%, compared to the same period in 2020. Gross profit for the six months ended June 30, 2021 was \$52.8 million, an increase of \$23.4 million, or 79.4%, compared to the same period in 2020.

The increase in gross profit for the three months ended June 30, 2021 as compared to the same period in 2020 was primarily related to (i) the aforementioned increase in net sales and (ii) a significant increase in our gross profit margin percentage (gross profit as a percent of net sales). Our gross profit margin percentage increased to 22.1% for the three months ended June 30, 2021 from 19.6% in the same period in 2020. The higher gross profit margin percentage is primarily due to a more favorable sales mix of proprietary brand products (due in part to the aforementioned proprietary brands that were recently acquired and the preferred brand added in the year-to-date period), which typically carries a higher gross margin than our distributed branded products, as well as improved labor efficiency.

The increase in gross profit for the six months ended June 30, 2021 as compared to the same period in 2020 was primarily related to (i) the aforementioned increase in net sales and (ii) a significant increase in our gross profit margin percentage (gross profit as a percent of net sales). Our gross profit margin percentage increased to 21.5% for the six months ended June 30, 2021 from 18.6% in the same period in 2020. The higher gross profit margin percentage is primarily due to a more favorable sales mix of proprietary brand products (due in part to the aforementioned proprietary brands that were recently acquired and the preferred brand added in the year-to-date period), which typically carries a higher gross margin than our distributed branded products, as well as improved labor efficiency.

### ***Selling, general and administrative expenses***

Selling, general and administrative expenses ("SG&A") for the three months ended June 30, 2021 was \$27.3 million, an increase of \$14.4 million compared to the same period in 2020. SG&A expenses for the six months ended June 30, 2021 was \$44.1 million, an increase of \$19.5 million compared to the same period in 2020.

For the three months ended June 30, 2021, the \$14.4 million increase in selling, general and administrative expenses is primarily related to acquisition-related costs of \$9.6 million, compensation costs (an increase of \$1.3 million), insurance costs (an increase of \$0.7 million), depreciation and amortization associated with the new acquisitions (an increase of \$0.6 million), share-based compensation (an increase of \$1.1 million) and \$0.8 million of solicitation fees incurred in connection with the Redemption. These increases were largely the result of (i) our accelerated M&A strategy and (ii) the increased costs associated with running a public company and support of our long-term growth strategy.

The \$19.5 million increase in selling, general and administrative expenses for the six months ended June 30, 2021 is primarily related to acquisition-related costs of \$10.2 million, compensation costs (an increase of \$2.8 million), consulting fees (an increase of \$1.8 million), insurance costs (an increase of \$1.2 million), depreciation and amortization associated with the new acquisitions (an increase of \$0.6 million), share-based compensation (an increase of \$2.4 million) and \$0.8 million of solicitation fees incurred in connection with the Redemption. These increases were largely the result of increased costs associated with (i) our accelerated M&A strategy and (ii) running a public company and support of our long-term growth strategy.

***Interest expense***

Interest expense for the three months ended June 30, 2021 was \$0.1 million, a decrease of \$2.5 million, or 97.8%, compared to the same period in the prior year. Interest expense for the six months ended June 30, 2021 was \$0.1 million, a decrease of \$5.2 million, or 97.3%, compared to the same period in the prior year. The decreases were due to the payoff of the Term Loan and pay down of the Encina Credit Facility in connection with the December 2020 IPO and the May 2021 follow-on offering which has helped fund recent acquisitions.

***Loss on debt extinguishment***

Loss on debt extinguishment for the six months ended June 30, 2021 was \$0.7 million, which resulted primarily from the write-off of unamortized deferred financing costs associated with the payoff of the Encina Credit Facility.

***Income tax expense***

Income tax expense for the six months ended June 30, 2021 increased by \$0.5 million compared to the same period in the prior year, due to an increase in income before taxes.

## Non-GAAP Financial Measures

We report our financial results in accordance with accounting principles generally accepted in the United States of America (“U.S. GAAP” or “GAAP”). However, management believes that certain non-GAAP financial measures provide investors of our financial information with additional useful information in evaluating our performance and that excluding certain items that may vary substantially in frequency and magnitude period-to-period from net income (loss) provides useful supplemental measures that assist in evaluating our ability to generate earnings and to more readily compare these metrics between past and future periods. These non-GAAP financial measures may be different than similarly titled measures used by other companies.

To supplement our condensed unaudited consolidated financial statements which are prepared in accordance with GAAP, we use “Adjusted EBITDA” and “Adjusted EBITDA as a percent of sales” which are non-GAAP financial measures (collectively referred to as “Adjusted EBITDA”). Our non-GAAP financial measures should not be considered in isolation from, or as substitutes for, financial information prepared in accordance with GAAP. There are several limitations related to the use of our non-GAAP financial measures as compared to the closest comparable GAAP measures. Some of these limitations include:

- Adjusted EBITDA does not reflect the significant interest expense, or the amounts necessary to service interest or principal payments on our indebtedness;
- Adjusted EBITDA excludes depreciation and amortization, and although these are non-cash expenses, the assets being depreciated and amortized may have to be replaced in the future;
- Adjusted EBITDA does not reflect our tax provision that adjusts cash available to us;
- Adjusted EBITDA excludes the non-cash component of stock-based compensation;
- Adjusted EBITDA excludes the amount of employer payroll taxes on stock-based compensation; and
- Adjusted EBITDA does not reflect the impact of earnings or charges resulting from matters we consider not to be reflective, on a recurring basis, of our ongoing operations.

We define Adjusted EBITDA as net income (loss) excluding interest expense, income taxes, depreciation and amortization, stock-based compensation, employer payroll taxes on stock-based compensation and other unusual and/or infrequent costs, which we do not consider in our evaluation of ongoing operating performance. The following table presents a reconciliation of net income (loss), the most comparable GAAP financial measure, to Adjusted EBITDA for the three months ended June 30, 2021 and 2020 (In thousands):

	Three months ended June 30,	
	2021	2020
Net Income	\$ 2,257	\$ 2,567
Interest expense	54	2,506
Income taxes	63	186
Depreciation and amortization	2,187	1,947
Impairment, restructuring and other	1	83
Acquisition and integration expenses*	9,566	—
Investor warrant solicitation fees	844	—
Other income, net	(43)	(305)
Stock-based compensation**	1,258	131
Adjusted EBITDA	<u>\$ 16,187</u>	<u>\$ 7,115</u>
Adjusted EBITDA as a percent of net sales	12.1 %	7.8 %

The following table presents a reconciliation of net income (loss), the most comparable GAAP financial measure, to Adjusted EBITDA for the six months ended June 30, 2021 and 2020 (In thousands):

	Six months ended June 30,	
	2021	2020
Net Income (Loss)	\$ 7,197	\$ (526)
Interest expense	144	5,309
Income taxes	819	330
Depreciation and amortization	3,778	3,662
Impairment, restructuring and other	16	92
Acquisition and integration expenses*	10,225	—
Investor warrant solicitation fees	844	—
Other income, net	(127)	(326)
Stock-based compensation**	2,516	165
Loss on debt extinguishment	680	—
Adjusted EBITDA	<u>\$ 26,092</u>	<u>\$ 8,706</u>
Adjusted EBITDA as a percent of net sales	10.6 %	5.5 %

(\* ) Includes consulting, transaction services and legal fees incurred for the completed Heavy 16, House and Garden, Aurora, and Greenstar/Grotek acquisitions and certain potential acquisitions.

(\*\*) Includes employer payroll taxes on stock-based compensation

### Liquidity and Capital Resources

The following table summarizes our cash flows for the six months ended June 30, 2021 and 2020 (amounts in thousands):

	Six months ended June 30,	
	2021	2020
Net cash used in operating activities	\$ (501)	\$ (1,396)
Net cash (used in) provided by investing activities	(196,607)	1,712
Net cash provided by financing activities	315,447	343
Effect of exchange rate changes on cash, cash equivalents and restricted cash	73	(64)
<b>Net increase in cash, cash equivalents and restricted cash</b>	<b>118,412</b>	<b>595</b>
Cash, cash equivalents and restricted cash at beginning of period	76,955	32,857
<b>Cash, cash equivalents and restricted cash at end of period</b>	<b><u>\$ 195,367</u></b>	<b><u>\$ 33,452</u></b>

#### Operating Activities

Net cash used in operating activities was \$0.5 million for the six months ended June 30, 2021, primarily consisting of \$9.2 million in non-cash expense addbacks, which were largely composed of depreciation and amortization, stock-based compensation expense, non-cash operating lease and other non-cash expense, to reconcile net income of \$7.2 million to net cash used in operating activities, less a \$16.9 million increase in working capital. This change in working capital primarily reflects an aggregate increase of \$33.7 million in accounts receivable, inventories, prepaid expenses and other current assets, and other assets for the period offset by an aggregate net increase of \$16.8 million in accounts payable, accrued expenses and other current liabilities, and a decrease in lease liabilities due to payments on lease obligations during the period.

#### Investing Activities

Investing activities for the six months ended June 30, 2021 were \$196.6 million, due mostly to the Heavy 16 and the H&G entities acquisitions we completed during the period. The outflows associated with the Heavy 16 acquisition and the H&G entities acquisitions totaled \$195.8 million. In addition, for the six months ended June 30, 2020, we received proceeds from a \$2.0 million note receivable from a third party.



## ***Financing Activities***

For the six months ended June 30, 2021, we received proceeds of \$309.8 million from our follow-on offering, and received an additional \$20.3 million from the Redemption. We received the remaining balance of the \$56.8 million of gross proceeds from the Redemption in July 2021. We also paid \$14.9 million related to employee's withholding tax in connection with the vesting of certain restricted stock units. For the six months ended June 30, 2020, draws under the Encina Credit Facility were less than repayments by \$6.4 million. We also received net proceeds of \$3.8 million from the issuance of Series A preferred stock, and received proceeds of \$3.3 million under the promissory note to JPMorgan Chase, N.A. through the U.S. Small Business Administration Paycheck Protection Program, which was repaid in December 2020.

### **Credit Facilities**

On March 29, 2021, we and certain of our direct and indirect subsidiaries (the "JPMorgan Obligor") entered into a Senior Secured Revolving Credit Facility (the "JPMorgan Credit Facility") with JPMorgan Chase Bank, N.A., as administrative agent, issuing bank and swingline lender, and the lenders from time to time party thereto. The JPMorgan Credit Facility replaced the Encina Credit Facility. The JPMorgan Credit Facility is due on the earlier of March 29, 2024 or any earlier date on which the revolving commitments are reduced to zero.

The three-year JPMorgan Credit Facility has a borrowing limit of \$50.0 million with an option to request an increase in the revolving commitment by up to \$25.0 million, drawn in \$5.0 million increments, for a total not to exceed \$75.0 million, subject to customary condition ("Revolver"). The Revolver maintains an interest rate of LIBOR plus 1.95% and has a 0.0% LIBOR floor. A fee of 0.25% per annum is charged for available but unused borrowings as defined. The JPMorgan Obligor had approximately \$50.0 million available to borrow under the JPMorgan Credit Facility as of June 30, 2021.

The JPMorgan Credit Facility maintains certain reporting requirements, affirmative covenants, negative covenants and financial covenants ("debt covenants"). The financial covenants include that we must maintain a minimum fixed charge coverage ratio of 1.1x on a rolling twelve-month basis. The JPMorgan Obligor were in compliance with all debt covenants as of June 30, 2021.

As of June 30, 2021, we had no borrowings outstanding under the JPMorgan Credit Facility. As of August 9, 2021, we had borrowings outstanding under the JPMorgan Credit Facility of \$16.0 million.

The JPMorgan Credit Facility is secured by our assets and the assets of certain of our subsidiaries obligated under the JPMorgan Credit Facility.

### **Emerging Growth Company Status**

We are an emerging growth company as defined in the Jumpstart Our Business Startups Act of 2012 (the "JOBS Act"). Under the JOBS Act, companies have extended transition periods available for complying with new or revised accounting standards. We have elected this exemption to delay adopting new or revised accounting standards until such time as those standards apply to private companies.

In addition, we intend to rely on the other exemptions and reduced reporting requirements provided by the JOBS Act. Subject to certain conditions set forth in the JOBS Act, we are entitled to rely on certain exemptions as an emerging growth company, we are not required to, among other things, (i) provide an auditor's attestation report on our system of internal controls over financial reporting pursuant to Section 404(b), (ii) provide all of the compensation disclosure that may be required of non-emerging growth public companies under the Dodd-Frank Wall Street Reform and Consumer Protection Act, (iii) comply with any requirement that may be adopted by the Public Company Accounting Oversight Board regarding mandatory audit firm rotation or a supplement to the auditor's report providing additional information about the audit and the financial statements (auditor discussion and analysis), and (iv) disclose certain executive compensation-related items. These exemptions will apply for a period of five years following the completion of our IPO or until we no longer meet the requirements of being an emerging growth company, whichever is earlier. We expect that we will no longer be an emerging growth company on December 31, 2021.

## **Critical Accounting Policies and Estimates**

The preceding discussion and analysis of our consolidated results of operations and financial condition should be read in conjunction with our condensed consolidated financial statements included elsewhere in this Quarterly Report on Form 10-Q. The 2020 Annual Report includes additional information about us, our operations, our financial condition, our critical accounting policies and accounting estimates, and should be read in conjunction with this Quarterly Report on Form 10-Q.

## **ITEM 3. QUANTITATIVE AND QUALITATIVE DISCLOSURES ABOUT MARKET RISK**

Market risk is the risk of economic losses due to adverse changes in financial market prices and rates. Our primary market risk has been interest rate, foreign currency and inflation risk. We do not have material exposure to commodity risk.

### ***Interest Rate Risk***

We currently have no material exposure to interest rate risk from investments. In the future, we intend to invest our excess cash primarily in money market funds, debt instruments of the U.S. government and its agencies and in high quality corporate bonds and commercial paper. Due to the short-term nature of these investments, we do not believe that there will be material exposure to interest rate risk arising from our investments.

### ***Foreign Currency Risk***

The functional currency of our Eddi's Wholesale Garden Supplies, Ltd. ("Eddi's") and SunBlaster ULC ("SunBlaster") operations is the Canadian dollar ("CAD") and the functional currency for Eltac XXI SLU. is the Euro. For the purposes of presenting these consolidated financial statements, the assets and liabilities of subsidiaries with CAD or Euro functional currencies are translated into USD using exchange rates prevailing at the end of each reporting period. Income and expense items are translated at the average rate prevailing during the period with exchange differences impacting other comprehensive income (loss) in equity. Currently, a portion of our inventory purchases for Eddi's and Sunblaster is in USD. However, Eddi's sales will primarily be in CAD while Sunblaster sales will be in both USD and CAD. Additionally, Eddi's and Sunblaster settle their operating expenses in CAD. Therefore, our results of operations and cash flows are subject to fluctuations due to changes in foreign currency exchange rates, principally the CAD.

However, we believe that the exposure to foreign currency fluctuation from product sales and operating expenses is not significant at this time as the related product sales and costs do not constitute a significant portion of our total net sales and expenses. As we grow and expand the geographic reach of our operations, our exposure to foreign currency risk could become more significant. To date, we have not entered into any foreign currency exchange contracts and currently do not expect to enter into foreign currency exchange contracts for trading or speculative purposes.

### ***Impact of Inflation***

Our results of operations and financial condition are presented based on historical costs. While it is difficult to accurately measure the impact of inflation due to the imprecise nature of the estimates required, we believe the effects of inflation, if any, on our historical results of operations and financial condition have been immaterial. However, we cannot provide assurances that our results of operations and financial condition will not be materially impacted by inflation in the future.

## **ITEM 4. CONTROLS AND PROCEDURES**

### **Evaluation of Disclosure Controls and Procedures**

Our management, with the participation and supervision of our Chief Executive Officer and our Chief Financial Officer, have evaluated the effectiveness of our disclosure controls and procedures (as defined in Rules 13a-15(e) and 15d-15(e) under the Securities Exchange Act of 1934, as amended (the “Exchange Act”)) as of the end of the period covered by this Quarterly Report on Form 10-Q.

Disclosure controls and procedures are controls and other procedures that are designed to ensure that information required to be disclosed in our reports filed or submitted under the Exchange Act is recorded, processed, summarized, and reported, within the time periods specified in the SEC’s rules and forms. Disclosure controls and procedures include controls and procedures designed to ensure that information required to be disclosed in our reports filed under the Exchange Act is accumulated and communicated to management, including our Chief Executive Officer and Chief Financial Officer, to allow timely decisions regarding required disclosure. Management recognizes that any controls and procedures, no matter how well designed and operated, can provide only reasonable assurance of achieving their objectives, and management necessarily applies its judgment in evaluating the cost benefit relationship of possible controls and procedures. Our Chief Executive Officer and our Chief Financial Officer have concluded that our disclosure controls and procedures were not effective as of June 30, 2021 due to the material weaknesses previously disclosed in our 2020 Annual Report.

A “material weakness” is a deficiency, or a combination of deficiencies, in internal control over financial reporting such that there is a reasonable possibility that a material misstatement of our annual or interim financial statements will not be prevented or detected on a timely basis. Our management determined that the previously disclosed material weaknesses have not been remediated as of June 30, 2021. These material weaknesses could result in a misstatement of account balances or disclosures that would result in a material misstatement to the annual or interim financial statements that would not be prevented or detected.

We have taken several actions towards remediating these material weaknesses. In particular, we (i) hired and continue to hire, additional qualified accounting and financial reporting personnel with technical and/or public company experience, (ii) implemented new control procedures over certain areas previously deemed ineffective related to the preparation, review, and analysis of accounting information and financial statements and (iii) engaged and continue to engage an external advisor to assist management in completing a Sarbanes-Oxley Act compliant risk assessment, creating detailed control documentation for in-scope business and information technology processes, identifying further control gaps and providing assistance on remediation procedures, and designing and implementing a Sarbanes-Oxley Act sub-certification process. Although we have taken steps to address the material weaknesses, we are still in the process of completing the remediation; we cannot assure you that the steps we are taking will be sufficient to remediate our material weaknesses or prevent future material weaknesses or significant deficiencies from occurring.

We can give no assurance that additional material weaknesses in our internal control over financial reporting will not be identified in the future. Our failure to implement and maintain effective internal control over financial reporting could result in errors in our financial statements that could result in a restatement of our financial statements and cause us to fail to meet our reporting obligations.

### **Changes in Internal Controls over Financial Reporting**

Other than disclosed above, there were no changes in our internal control over financial reporting (as defined in Rule 13a-15(f) of the Exchange Act) that occurred during the period covered by this Quarterly Report on Form 10-Q that has materially affected, or is reasonably likely to materially affect, our internal control over financial reporting.

## **PART II - OTHER INFORMATION**

### **ITEM 1. LEGAL PROCEEDINGS**

From time to time, we may become involved in various lawsuits and legal proceedings, which arise, in the ordinary course of business. We are currently not aware of any legal proceedings or claims that we believe will have a material adverse effect on our business, financial condition or operating results.

### **ITEM 1A. RISK FACTORS**

For a discussion of risk factors, please read Item 1A, "Risk Factors" in our 2020 Annual Report. The information below includes additional risks relating to our acquisitions. The risks described below and in other documents that we file from time to time with the SEC could materially and adversely affect our business, results of operations, cash flow, liquidity or financial condition.

As a result of acquisitions, we are exposed to manufacturing risks that could adversely affect our business and results of operations.

In connect with our recent acquisitions, we have acquired several manufacturing facilities. Expansion into manufacturing exposes us to all of the risks entailed in manufacturing activities generally and there is no assurance that our manufacturing activities will not cause us to incur material unexpected costs or liabilities. Our manufacturing processes may experience problems including equipment malfunctions, facility contamination, labor problems, raw material shortages or contamination, natural disasters, power outages, terrorist activities, or disruptions in the operations of our suppliers which could result in product defects, product recalls, product liability claims and insufficient inventory or supply of product for our customers. Any defects in the products we manufacture may result in delayed shipments to customers or reduced or canceled customer orders. If these defects or deficiencies are significant, our business reputation may be damaged. The failure of the products that we manufacture or of our manufacturing processes or facilities may subject us to regulatory enforcement, fines or penalties and, in some cases, require us to shut down, temporarily halt operations or incur considerable expense to correct a manufacturing process or facility. In addition, these defects may result in liability claims against us, expose us to liability to pay for the recall or remanufacture of a product or adversely affect product sales or our reputation. The storage, handling, production and disposal of materials in our manufacturing facilities may expose us to liability under environmental laws and regulations. Potentially significant expenditures could also be required to comply with evolving interpretations of existing environmental, health and safety laws and regulations or any new such laws and regulations (including concerns about global climate change and its impact) that may be adopted in the future. Costs associated with failure to comply with such laws and regulations could have an adverse effect on our business.

### **ITEM 2. UNREGISTERED SALES OF EQUITY SECURITIES AND USE OF PROCEEDS**

None.

### **ITEM 3. DEFAULTS UPON SENIOR SECURITIES**

None.

### **ITEM 4. MINE SAFETY DISCLOSURES**

Not applicable.

### **ITEM 5. OTHER INFORMATION**

None.

**ITEM 6. EXHIBITS**

(a) Exhibits.

<b>Exhibit</b>	<b>Description</b>
2.1	<a href="#">Unit Purchase and Contribution Agreement, dated as of April 26, 2021, by and among Hydrofarm Holdings Group, Inc., Field 16, LLC, F16 Holding LLC and the members of F16 Holding LLC (incorporated by reference to Exhibit 10.38 of the Company's Registration Statement on Form S-1 (File No. 333-255510) filed with the SEC on April 26, 2021).</a>
2.2	<a href="#">Stock Purchase Agreement, dated as of May 21, 2021, by and among House &amp; Garden Holdings, LLC, House &amp; Garden, Inc., Humboldt Wholesale, Inc., Allied Imports &amp; Logistics, Inc., South Coast Horticultural Supply, Inc., the Sellers (as defined therein), and Steven Muller, as Sellers' Representative (incorporated by reference to Exhibit 2.1 of the Company's Current Report on Form 8-K (File No. 001-39773) filed with the SEC on May 26, 2021).</a>
2.3	<a href="#">Securities Purchase Agreement, dated as of June 17, 2021, by and among Hydrofarm Holdings Group, Inc., Gotham Properties LLC, Aurora Innovations Inc., an Oregon corporation, Aurora International, Inc., and certain equityholders party thereto (incorporated by reference to Exhibit 2.1 of the Company's Current Report on Form 8-K (File No. 001-39773) filed with the SEC on June 21, 2021). (Incorporated by reference to the Company's Registration Statement on Form S-1 (File No. 333-250037), filed with the SEC on November 12, 2020).</a>
10.1*	Non-employee director compensation policy
31.1*	Certification of Chief Executive Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
31.2*	Certification of Chief Financial Officer pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.1*#	Certification of Chief Executive Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
32.2*#	Certification of Chief Financial Officer pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 302 of the Sarbanes-Oxley Act of 2002.
101.INS	Inline XBRL Instance Document - the instance document does not appear in the Interactive Data File because its XBRL tags are embedded within the Inline XBRL document.
101.SCH	Inline XBRL Taxonomy Schema Linkbase Document.
101.CAL	Inline XBRL Taxonomy Calculation Linkbase Document.
101.DEF	Inline XBRL Taxonomy Definition Linkbase Document.
101.LAB	Inline XBRL Taxonomy Labels Linkbase Document.
101.PRE	Inline XBRL Taxonomy Presentation Linkbase Document.
104	Cover Page Interactive Data File (formatted as inline XBRL and contained in Exhibit 101).

\* Filed herewith.

# The certifications attached as Exhibits 32.1 and 32.2 accompany this Quarterly Report on Form 10-Q pursuant to 18 U.S.C. Section 1350, as adopted pursuant to Section 906 of the Sarbanes-Oxley Act of 2002, and shall not be deemed "filed" by the Company for purposes of Section 18 of the Exchange Act, or otherwise subject to the liability of that section, nor shall it be deemed incorporated by reference into any filing of the registrant under the Securities Act of 1933, as amended, or the Exchange Act, whether made before or after the date hereof, regardless of any general incorporation language in such filing.

**SIGNATURES**

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this Quarterly Report on Form 10-Q to be signed on its behalf by the undersigned, thereunto duly authorized.

**Hydrofarm Holdings Group, Inc.**

Date: August 13, 2021

/s/ William Toler

William Toler  
Chief Executive Officer  
(Principal Executive Officer)

Date: August 13, 2021

/s/ B. John Lindeman

B. John Lindeman  
Chief Financial Officer  
(Principal Financial Officer)

**Hydrofarm Holdings Group, Inc.**  
**Non-Employee Director Compensation Policy**

The Board of Directors of Hydrofarm Holdings Group, Inc. (the “Company”) has approved the following Non-Employee Director Compensation Policy (this “Policy”). The Policy is to apply to all non-employee directors of the Company. In exchange for their service, each director will be eligible for the following annual cash compensation, cash compensation for service on the Committees of the Board of Directors and equity compensation, including an initial equity awards and annual equity awards, as set forth in this Policy:

**Application**

This Policy shall apply to each director of the Company who is not an employee of, or consultant to, the Company or any Affiliate. “Affiliate” means a corporation which is a direct or indirect parent or subsidiary of the Company, as determined pursuant to Section 424 of the Internal Revenue Code of 1986, as amended.

**Annual Cash Compensation**

- Each non-employee director will receive an annual cash retainer of \$75,000 per year.

**Cash Compensation for Committee Service**

- The Chair of the Audit Committee will receive additional annual cash compensation of \$25,000 per year.
- The Chair of the Compensation Committee will receive additional annual cash compensation of \$15,000 per year.
- The Chair of the Nominating and Corporate Governance Committee will receive additional annual cash compensation of \$10,000 per year.

**Equity Awards**

- On the date of each annual stockholder’s meeting, the Company will grant to each director a restricted stock unit award with a cash value equal to \$125,000 (an “RSU Award”). Each RSU Award will fully vest on the first anniversary of the grant date, provided that the initial grant value following the Company’s initial public offering is \$50,000 and will fully vest after six months of service.

**Stock Ownership Guidelines**

- Non-employee directors are required to hold five times the annual cash retainer for non-employee directors. The Compensation Committee will perform regular reviews to confirm

that all non-employee directors are in compliance or are showing sustained progress toward achievement of their ownership guidelines.

### **Voluntary Deferral of Restricted Stock Units**

- Each restricted stock unit (“RSU”) represents the right to receive one share of the Company’s common stock upon vesting of such RSU. Receipt of the shares of the Company’s common stock issuable upon vesting of RSUs may be deferred at the director’s election; provided, that such deferral election is (i) in compliance with Section 409A of the Internal Revenue Code of 1986, as amended, and the Department of Treasury final regulations and guidance thereunder, and (ii) pursuant to such terms and conditions as the Board of Directors may determine in its discretion.

### **Amendments**

The Compensation Committee or the Board of Directors shall review this Policy from time to time to assess whether any amendments in the type and amount of compensation provided herein should be adjusted in order to fulfill the objectives of this Policy.



CERTIFICATIONS UNDER SECTION 302

I, William Toler, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Hydrofarm Holdings Group, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 13, 2021

By:     /s/ William Toler      
William Toler  
Chief Executive Officer  
(Principal Executive Officer)

## CERTIFICATIONS UNDER SECTION 302

I, B. John Lindeman, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Hydrofarm Holdings Group, Inc.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) for the registrant and have:
  - a) designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
  - b) evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
  - c) disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
  - a) all significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting which are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
  - b) any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

Date: August 13, 2021

By: /s/ B. John Lindeman

B. John Lindeman

Chief Financial Officer

(Principal Financial Officer and Principal Accounting Officer)

CERTIFICATIONS UNDER SECTION 906

Pursuant to section 906 of the Sarbanes-Oxley Act of 2002 (subsections (a) and (b) of section 1350, chapter 63 of title 18, United States Code), each of the undersigned officers of Hydrofarm Holdings Group, Inc., a Delaware corporation (the “Company”), does hereby certify, to such officer’s knowledge, that:

The Quarterly Report for the quarter ended March 31, 2021 (the “Form 10-Q”) of the Company fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, and the information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: August 13, 2021

/s/ William Toler

William Toler  
Chief Executive Officer  
(Principal Executive Officer)

CERTIFICATIONS UNDER SECTION 906

Pursuant to section 906 of the Sarbanes-Oxley Act of 2002 (subsections (a) and (b) of section 1350, chapter 63 of title 18, United States Code), each of the undersigned officers of Hydrofarm Holdings Group, Inc., a Delaware corporation (the “Company”), does hereby certify, to such officer’s knowledge, that:

The Quarterly Report for the quarter ended March 31, 2021 (the “Form 10-Q”) of the Company fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934, and the information contained in the Form 10-Q fairly presents, in all material respects, the financial condition and results of operations of the Company.

Dated: August 13, 2021

/s/ B. John Lindeman

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B. John Lindeman

Chief Financial Officer

(Principal Financial Officer and Principal Accounting Officer)

